

**TOWN OF SWAN RIVER
PURCHASED SERVICES CALCULATION**

MUNICIPALITY OF SWAN VALLEY WEST

	Previous Agreement				Proposed Agreement				
	2017	2018	2019	2020	2017	2018	2019	2020	2021
Fire Fighting	\$70,354	\$85,471	\$82,611	\$86,208	\$68,143	\$90,274	\$86,208	\$112,009	\$131,504
Birchwood Cemetery	5,400	6,335	7,204	7,204	5,400	6,335	7,204	4,795	5,972
Swan River Landfill	50,873	58,821	83,578	83,578	55,370	58,821	83,578	70,057	79,739
Centennial Arena	72,994	81,086	86,740	87,729	65,002	86,722	87,729	107,267	102,497
Aquatic Centre	100,000	100,000	100,000	25,000	143,620	128,916	120,783	71,475	86,934
Parks & Playgrounds	5,225	3,386	3,518	3,518	3,803	3,386	3,518	1,933	4,627
Handi Transit				3,402	30,092	4,271	3,402	2,397	5,891
	\$304,846	\$335,099	\$363,650	\$296,638	\$371,431	\$378,725	\$392,421	\$369,933	\$417,164

**TOWN OF SWAN RIVER
PURCHASED SERVICES CALCULATION
SWAN RIVER FIRE DEPARTMENT**

	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>
<u>Revenue</u>					
Fire call charges	\$17,057	\$14,007	\$15,221	\$21,433	\$15,000
Fire permits	0	100	0	0	0
Fire inspection fees	900	1,479	750	0	0
Handivan rent	3,500	0	0	0	0
	<u>21,457</u>	<u>15,586</u>	<u>15,971</u>	<u>21,433</u>	<u>15,000</u>
<u>Expenses</u>					
Firefighters	115,476	121,046	110,837	122,070	132,160
Conferences	5,497	5,740	3,896	1,072	6,500
Equipment	53,356	79,332	67,961	53,555	81,616
Firehall	29,110	31,309	24,174	22,213	37,555
Fire alarm	5,726	23,187	23,015	23,892	22,814
Fire prevention	658	579	724	0	9,440
	<u>209,823</u>	<u>261,192</u>	<u>230,607</u>	<u>222,803</u>	<u>290,085</u>
<u>Capital and Reserves</u>					
Personal protective equipment	9,275	12,813	11,000	11,791	
Rescue metal cutting saw	3,362				
Mobile ready coat rack	1,785				
Batteries	2,138				
PPV fans	8,021				
Fire gear washers				2,823	0
FleetNet radio replacement				36,307	0
SCBAs debenture payment	0	17,649	16,997	16,997	16,997
Fire truck replacement reserve	0	0	21,000	15,000	40,000
	<u>24,581</u>	<u>30,462</u>	<u>48,997</u>	<u>82,918</u>	<u>56,997</u>
 Net costs	 <u>\$212,947</u>	 <u>\$276,067</u>	 <u>\$263,633</u>	 <u>\$284,287</u>	 <u>\$332,082</u>

Based on portioned assessments

Town of Swan River	60.4%	128,620	59.7%	164,812	59.7%	157,389	53.6%	152,378	53.5%	177,664
Swan Valley West	32.0%	68,143	32.7%	90,274	32.7%	86,208	39.4%	112,009	39.6%	131,504

**TOWN OF SWAN RIVER
PURCHASED SERVICES CALCULATION
BIRCHWOOD CEMETERY**

	2017	2018	2019	2020	2021
<u>Revenue</u>					
Fees for opening and closing graves	\$28,080	\$23,035	\$31,790	\$20,420	\$25,000
<u>Expenses</u>					
Labour	52,809	48,970	63,898	40,841	54,085
Contract	547	993	662	37	0
Administration	8,099	8,175	8,089	8,563	6,140
Insurance	309	375	431	490	400
Taxes	811	773	670	699	800
Equipment usage	5,805	6,127	9,135	5,850	6,840
Hydro	1,018	1,040	1,087	790	1,000
Materials	3,490	3,654	5,237	2,018	2,500
Columbarium	0	1,196	679	550	2,000
Headstone repair	0	3,035	1,400	0	0
Small tools and equipment	198	1,485	535	540	1,000
	<u>73,084</u>	<u>75,823</u>	<u>91,823</u>	<u>60,378</u>	<u>74,765</u>
Net costs	45,004	52,788	60,033	39,958	49,765
Percentage share per agreement	<u>12.0%</u>	<u>12.0%</u>	<u>12.0%</u>	<u>12.0%</u>	<u>12.0%</u>
Share of net costs	<u>\$5,400</u>	<u>\$6,335</u>	<u>\$7,204</u>	<u>\$4,795</u>	<u>\$5,972</u>

TOWN OF SWAN RIVER
PURCHASED SERVICES CALCULATION
SWAN RIVER LANDFILL

	<u>2017</u>		<u>2018</u>		<u>2019</u>		<u>2020</u>		<u>2021</u>	
<u>Revenue</u>										
Scale fees	\$201,714		\$233,049		\$155,415		\$144,626		\$140,000	
Tire Recycling	11,709		3,006		4,470		4,653		2,000	
Eco Oil Recycling	2,814		3,271		3,101		2,525		3,000	
Garbage Pickup - Miscellaneous			3,775		3,711		3,690		3,800	
	<u>216,236</u>		<u>243,100</u>		<u>166,696</u>		<u>155,494</u>		<u>148,800</u>	
<u>Expenses</u>										
Administration	8,143		8,412		8,528		8,653		7,070	
Supervisor	328,897		333,659		338,421		314,794		328,000	
Public Works labour	12,033		47,443		43,104		17,273		40,600	
Contract services	44,631		78,264		20,212		31,509		12,000	
Training			1,490		0		0		0	
Advertising							374		0	
Licenses, memberships, fees			0		250		265		0	
Insurance and security	1,718		1,096		1,203		1,334		1,200	
Equipment usage	6,074		24,732		23,304		9,594		19,800	
Telephone and internet	795		1,484		1,716		1,768		1,500	
Hydro	5,465		5,314		5,392		6,090		6,000	
Water and septic	606		585		520		580		500	
Building repairs & maintenance	106		77		0		69		500	
Materials	1,231		3,335		6,492		9		3,100	
Office supplies	1,070		162		0		0		200	
Small equipment	424		16		534		0		500	
Rat control	460		75		81		0		500	
Tire recycling	10,800		0		0		0		0	
Oil Recycling	2,845		3,003		2,488		2,915		3,100	
WRARS Program levy	25,558		25,148		23,999		23,640		24,000	
	<u>450,854</u>		<u>534,295</u>		<u>476,243</u>		<u>418,867</u>		<u>448,570</u>	
Net costs	<u><u>\$234,619</u></u>		<u><u>\$291,195</u></u>		<u><u>\$309,547</u></u>		<u><u>\$263,373</u></u>		<u><u>\$299,770</u></u>	
Town of Swan River	74.1%	173,852	71.2%	207,331	64.6%	199,967	65.2%	171,719	65.2%	195,450
Swan Valley West	23.6%	55,370	20.2%	58,821	27.0%	83,578	26.6%	70,057	26.6%	79,739

**TOWN OF SWAN RIVER
PURCHASED SERVICES CALCULATION
SWAN RIVER CENTENNIAL ARENA**

	2017		2018		2019		2020		2021	
Revenue										
Ice rental fees		\$91,497		\$85,471		\$99,615		\$66,095		\$38,283
Public skating sponsored by Rot		3,700		3,700		3,700		3,700		3,700
Grants								5,000		10,000
Donations				340		1,402		1,366		0
Rental of arena facilities		6,108		6,365		7,494		2,488		1,350
Advertising signs		4,635		2,276		8,157		3,825		2,000
Rental of tables and chairs		5,522		5,686		7,437		1,557		1,500
Miscellaneous		2,302		5,149		1,650		1,021		0
		<u>113,763</u>		<u>108,988</u>		<u>129,455</u>		<u>85,052</u>		<u>56,833</u>
Expenses										
Office supplies & advertising		518		2,218		717		1,110		2,300
Legal and audit		1,080		1,080		1,070		1,070		1,080
Conventions and training		3,989		984		860		2,141		2,060
Administration charge		1,300		1,300		1,300		3,183		3,070
Licenses, memberships, fees		222		119		601		106		120
Inspection fees		2,448		2,004		2,084		3,113		2,500
Safety equipment		645		1,030		2,173		1,351		1,965
Wages and benefits		218,347		227,535		210,151		159,480		167,654
Repairs and maintenance		30,154		34,685		45,772		41,124		31,335
Utilities and telephone		91,149		105,723		114,912		98,380		102,700
Zamboni		6,928		6,783		6,392		15,698		7,000
Property taxes & insurance		46,405		45,937		47,773		46,903		48,000
Equipment		410		1,134		377		2,244		10,450
Outdoor rinks		653		691		983		1,888		1,940
Parking lot		714		1,405		1,173		1,070		930
Tables and chairs		777		707		707		0		650
		<u>405,739</u>		<u>433,334</u>		<u>437,045</u>		<u>378,862</u>		<u>383,754</u>
Capital										
Arena assessment and report				20,400						
Temporary arena floor						3,116		0		0
Arena floor debenture payment								63,276		63,276
		<u>0</u>		<u>20,400</u>		<u>3,116</u>		<u>63,276</u>		<u>63,276</u>
Net costs		<u>\$291,976</u>		<u>\$344,746</u>		<u>\$310,705</u>		<u>\$357,086</u>		<u>\$390,197</u>
Average										
Town of Swan River	159	169,431	173	185,221	134	163,273	122	172,191	147	207,822
Swan Valley West	61	65,002	81	86,722	72	87,729	76	107,267	73	102,497

TOWN OF SWAN RIVER
PURCHASED SERVICES CALCULATION
RICHARDSON RECREATION & WELLNESS CENTRE

	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>
<u>Revenue</u>					
Annual memberships	\$10,602	\$8,969	\$9,005	\$1,546	-\$5,100
Daily admissions	60,806	54,297	44,250	10,012	18,700
Pass 10 visits	9,169	7,734	6,345	2,283	3,360
Pass 20 visits	8,643	9,476	9,203	2,652	4,900
Pass 1 month	1,811	2,053	1,945	297	-150
Pass 3 month	2,911	1,745	1,729	170	-600
Lessons	27,046	22,433	27,312	2,117	4,700
Courses	6,614	10,388	6,165	856	500
Rentals	37,149	32,263	25,367	5,864	4,200
Additional lifeguard fees	7,080	6,672	5,575	2,323	1,500
Sales of goods and gift certificates	7,080	3,851	3,336	-1,642	500
Donations	1,035	8,876	7,407	1,500	0
Miscellaneous	19	105	0	193	27,200
	<u>179,964</u>	<u>168,860</u>	<u>147,639</u>	<u>28,171</u>	<u>59,710</u>
<u>Expenses</u>					
Advertising and publications	864	1,167	771	502	900
Contract services	1,719	1,099	2,012	322	2,000
Licenses, membership and fees	10,813	11,641	11,318	5,424	5,000
Rentals and leases	4,013	4,279	4,269	3,206	4,500
Supplies	2,239	2,848	696	728	5,050
Legal fees	776	0	0	0	0
Audit fees	1,080	1,080	1,070	1,070	1,080
Conventions and seminars	2,431	1,254	1,135	1,270	750
Administration Finance Department	2,600	2,600	2,600	3,183	3,070
Wages and benefits	510,240	504,695	462,265	196,391	244,260
Hydro and natural gas	79,377	76,912	68,275	47,850	61,000
Chemicals	23,569	17,309	16,716	5,146	12,000
Water	8,741	10,511	8,192	5,413	6,000
Janitorial	5,886	5,823	5,912	1,037	5,000
Telephone	4,826	2,656	2,688	2,770	3,000
Insurance and security	26,233	27,206	29,979	34,436	35,000
Property taxes	2,264	2,212	2,063	1,343	1,400
Repairs and maintenance	45,957	53,539	47,838	23,745	34,940
Vehicle	1,979	2,260	1,714	1,015	1,500
Equipment		3,558	0	823	0
Training and education	1,951	1,009	3,009	0	4,500
Swimming lessons & programming	7,991	8,180	10,267	672	3,000
Items for resale	1,757	3,082	1,050	339	1,000
	<u>747,306</u>	<u>744,919</u>	<u>683,840</u>	<u>336,684</u>	<u>434,950</u>
Net operating costs	<u>567,341</u>	<u>576,059</u>	<u>536,202</u>	<u>308,513</u>	<u>375,240</u>

**TOWN OF SWAN RIVER
PURCHASED SERVICES CALCULATION
RICHARDSON RECREATION & WELLNESS CENTRE**

	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>
<u>Capital</u>					
On deck vacuum	3,890				
Aquatic facility assessment		53,500		60,053	
Construction issues lawsuit		28,179	6,908	1,852	80,000
Hot tub liner replacement				73,163	
Pool boiler repair					87,500
Pool access door					25,000
Pool skimmer					25,000
	<u>3,890</u>	<u>81,679</u>	<u>6,908</u>	<u>135,069</u>	<u>217,500</u>
Net costs	<u>\$571,231</u>	<u>\$657,738</u>	<u>\$543,109</u>	<u>\$443,581</u>	<u>\$592,740</u>

Net Costs	Weight	Share	Weight	Share	Weight	Share	Weight	Share	Weight	Share
Town of Swan River	1875	323,420	1895	396,470	1670	307,135	551	215,849	551	288,431
Swan Valley West	838	144,604	704	147,194	665	122,339	262	102,767	262	137,323

Net Operating Costs	Weight	Share	Weight	Share	Weight	Share	Weight	Share	Weight	Share
Town of Swan River	1875	321,217	1895	347,236	1670	303,228	551	150,124	551	182,594
Swan Valley West	838	143,620	704	128,916	665	120,783	262	71,475	262	86,934

	Weight	Users	Weighted	Users	Weighted	Users	Weighted	Users	Weighted	Users	Weighted
<u>Lessons and Courses</u>	4										
Town of Swan River		351	1,404	372	1,488	328	1,312	123	492	123	492
Swan Valley West		162	648	145	580	130	520	60	240	60	240

<u>Rentals</u>	1									
Town of Swan River	99	99	63	63	59	59	17	17	17	17
Swan Valley West	34	34	30	30	29	29	13	13	13	13

TOWN OF SWAN RIVER
PURCHASED SERVICES CALCULATION
RICHARDSON RECREATION & WELLNESS CENTRE

		<u>2017</u>		<u>2018</u>		<u>2019</u>		<u>2020</u>		<u>2021</u>	
<u>1 Year Memberships</u>	12										
Town of Swan River		21	252	19	228	17	204	2	24	2	24
Swan Valley West		9	108	4	48	6	72		0		0
<u>3 Month Memberships</u>	3										
Town of Swan River		12	36	10	30	7	21	1	3	1	3
Swan Valley West		4	12	3	9	5	15		0		0
<u>1 Month Memberships</u>	1										
Town of Swan River		15	15	30	30	19	19	3	3	3	3
Swan Valley West		10	10	9	9	6	6	4	4	4	4
					1	0	0	0	0	0	0
<u>20 Day Passes</u>	2/3										
Town of Swan River		55	37	52	35	53	35	9	6	9	6
Swan Valley West		21	14	25	17	24	16	4	3	4	3
<u>10 Day Passes</u>	1/3										
Town of Swan River		97	32	65	22	60	20	18	6	18	6
Swan Valley West		37	12	33	11	22	7	8	3	8	3

**TOWN OF SWAN RIVER
PURCHASED SERVICES CALCULATION
RICHARDSON RECREATION & WELLNESS CENTRE**

	<u>2017</u>		<u>2018</u>		<u>2019</u>		<u>2020</u>		<u>2021</u>	
<u>Total of All Categories</u>										
Town of Swan River	650	1,875	611	1,895	543	1,670	173	551	173	551
Swan Valley West	277	838	249	704	222	665	89	262	89	262

<u>Total Memberships and Passes</u>										
Town of Swan River	200	372	176	344	156	299	33	42	33	42
Swan Valley West	81	156	74	94	63	116	16	9	16	9

TOWN OF SWAN RIVER PURCHASED SERVICES CALCULATION																							
BASEBALL DIAMONDS												SOCCER FIELDS											

**TOWN OF SWAN RIVER
PURCHASED SERVICES CALCULATION
HANDI TRANSIT**

	2017	2018	2019	2020	2021
<u>Revenue</u>					
User fees	\$13,195	\$11,906	\$14,716	\$6,224	\$6,000
Provincial operating grant	22,406	20,069	22,985	9,914	12,525
Interest	696	310	1,041	492	500
Donations	0	0	4	4	0
Rental of van for bylaw enforcement	3,586	3,227	2,151	4,841	0
	<u>39,882</u>	<u>35,512</u>	<u>40,897</u>	<u>21,475</u>	<u>19,025</u>
<u>Expenses</u>					
Wages and benefits	34,542	35,707	40,784	13,203	14,990
Vehicle costs	7,017	6,011	7,079	1,489	6,100
Audit	3,240	3,240	3,240	3,210	3,210
Advertising	89	0	0	619	200
Administration	5,000	5,000	5,000	5,000	5,000
Office supplies	72	14	65	0	200
Telephone	1,039	1,038	997	505	600
Rent	3,600	3,000	3,000	3,000	3,000
Miscellaneous	25	43	0	0	100
	<u>54,623</u>	<u>54,053</u>	<u>60,165</u>	<u>27,026</u>	<u>33,400</u>
<u>Capital and Reserves</u>					
Handivan storage building (net of grant)	47,777	0	0	0	0
Reserve contribution	500	500	500	500	500
	<u>48,277</u>	<u>500</u>	<u>500</u>	<u>500</u>	<u>500</u>
 Net costs	 <u>\$63,017</u>	 <u>\$19,041</u>	 <u>\$19,768</u>	 <u>\$6,051</u>	 <u>\$14,875</u>

		%	Share	%	Share	%	Share	%	Share	%	Share
Town of Swan River	TSR	51.7%	32,554	73.4%	13,970	78.1%	15,434	57.5%	3,479	57.5%	8,552
Swan Valley West	SVW	47.8%	30,092	22.4%	4,271	17.2%	3,402	39.6%	2,397	39.6%	5,891

TOWN OF SWAN RIVER
PURCHASED SERVICES CALCULATION
HANDI TRANSIT

		<u>2017</u>		<u>2018</u>		<u>2019</u>		<u>2020</u>		<u>2021</u>	
	From	#	Distance	#	Distance	#	Distance	#	Distance	#	Distance
January	TSR	75	75	126	474	101	769	136	136	136	136
	SVW	8	296	5	185	5	113	5	185	5	185
February	TSR	125	169	133	481	128	128	151	321	151	321
	SVW	6	222			1	37	2	74	2	74
March	TSR	125	161	131	131	110	453	96	96	96	96
	SVW	4	148			5	185	4	121	4	121
April	TSR	142	178	128	128	85	85	9	9	9	9
	SVW	12	428	6	222	2	74	3	111	3	111
	M-B	1	18	4	72						
May	TSR	114	114	119	467	136	132	20	360	20	360
	SVW	6	222	3	111	2	74				
	M-B			2	36	1	19				
	MTN							2	80	2	80
June	TSR	112	112	124	137	173	514	17	357	17	357
	SVW	18	342	26	26	3	111	6	222	6	222
	M-B			14	112			1	18	1	18
July	TSR	99	99	129	129	155	601	30	30	30	30
	SVW	16	288	7	259	1	37	5	185	5	185
	M-B	1	18			1	334				
August	TSR	122	122	92	92	168	272	27	27	27	27
	SVW	5	185	10	186	3	111	7	259	7	259
September	TSR	132	150	101	101	198	297	43	43	43	43
	SVW	4	148	2	74	3	111	2	74	2	74
October	TSR	146	384	133	133	194	306	44	44	44	44
	SVW	6	222	5	113	4	148	2	74	2	74
November	TSR	162	204	107	107	128	472	2	2	2	2
	SVW	7	259	2	2	2	74	1	37	1	37
December	TSR	105	105	78	412	137	137	1	1	1	1
	SVW	6	222	1	37	5	185				
		1559	4,891	1488	4,227	1751	5,779	616	2,866	616	2,866
Town of Swan River	TSR	1459	1,873	1401	2,792	1713	4,166	576	1,426	576	1,426
Municipality of Swan Valley	SVW	98	2,982	67	1,215	36	1,260	37	1,342	37	1,342