

THE FINANCIAL PLAN

Town of Swan River

For the Year 2019

		ATTACHED	NOT APPLICABLE
Page 1	General Operating Fund - Budgeted Revenue and Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 2	General Operating Fund - Budgeted Other Revenue and Transfers	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 3	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 4	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 5	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 6	Utility Operating Fund - Budgeted Revenue and Expenditure		
	Utility of _____	<input checked="" type="checkbox"/>	<input type="checkbox"/>
	Utility of _____	<input type="checkbox"/>	<input type="checkbox"/>
	Utility of _____	<input type="checkbox"/>	<input type="checkbox"/>
Page 7	Local Urban District - Budgeted Revenue and Expenditure		
	L.U.D. of _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
	L.U.D. of _____	<input type="checkbox"/>	<input type="checkbox"/>
	L.U.D. of _____	<input type="checkbox"/>	<input type="checkbox"/>
Page 8	Calculation of Tax Levies	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 9	Sundry Revenue and Expenditure Analysis	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 10	Rural Area and General Municipal Requirements	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 11	General Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 12	Utility Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 13	Capital Budget (Current Year)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 14	Capital Expenditure Program (Subsequent Five Years)	<input checked="" type="checkbox"/>	<input type="checkbox"/>

**GENERAL OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**

Town of Swan River

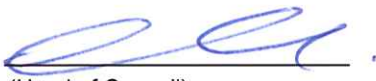
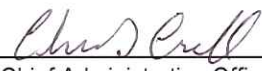
For the Year 2019

REVENUE

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Total Tax Levy - Page 8	6,817,724	6,817,721	7,410,950	7,650,000
Total Grants in Lieu of Taxes - Page 8	373,598	373,598	411,648	425,000
Sub-total	7,191,322	7,191,319	7,822,599	8,075,000
School Requisitions (deduct) - Page 8	2,842,840	2,842,840	2,884,961	2,945,000
Municipal Taxes and Grants in Lieu of Taxes	4,348,482	4,348,479	4,937,638	5,130,000
Other Revenue - Page 2	2,548,356	2,488,646	2,739,259	2,543,120
Transfers from Accumulated Surplus & Reserves - Page 2	144,318	144,318	0	0
Total Municipal Revenue	7,041,156	6,981,442	7,676,897	7,673,120

EXPENDITURE

General Government Services	749,345	769,336	757,442	760,800
Protective Services	1,434,984	1,482,192	1,499,981	1,506,600
Transportation Services	931,461	878,888	976,346	992,000
Environmental Health Services	1,053,350	1,150,831	1,181,150	1,190,000
Public Health and Welfare Services	188,539	197,650	141,687	197,755
Regional Planning and Development	36,300	34,564	37,670	39,000
Resource Conservation and Industrial Development	110,523	109,340	133,005	90,800
Recreation and Cultural Services	1,550,645	1,554,877	1,621,857	1,627,100
Fiscal Services	561,863	586,980	631,502	683,500
Transfers - Deficit Recovery - Page 9	39,709	39,709	39,709	150,000
- To Reserves - Page 5	363,502	376,968	635,570	411,020
Total Basic Expenditure	7,020,221	7,181,333	7,655,919	7,648,575
Allowance For Tax Assets - Page 8	20,934	20,934	20,978	24,545
Total Municipal Expenditure	7,041,155	7,202,267	7,676,897	7,673,120
Net Operating Surplus (Deficit)	0	-220,825	0	0

Departmental Use Only	<p align="center">Adopted by Resolution of Council</p> <p align="right">  (Head of Council) </p> <p align="right">  (Chief Administrative Officer) </p> <p align="center"><u>June 20th, 2019</u></p>
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**GENERAL OPERATING FUND
BUDGETED OTHER REVENUE AND TRANSFERS**

Town of Swan River

For the Year 2019

Other Revenue			Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
0810	Taxes Added		50,000	43,275	50,000	45,000
0890	Tax Penalties		46,600	37,373	36,300	39,000
0820	Licenses	- Animal	1,350	1,223	1,350	1,350
0820		- Business	9,000	8,950	9,500	9,500
0820		- Other <u>Raffle</u>	300	380	300	300
0815		<u>Cable Television</u>	6,460	6,460	6,460	6,500
0825	Permits	- Building	10,000	20,750	20,750	21,000
0826		- Other <u>Occupancy</u>	350	350	350	350
0830	Fines		14,000	16,439	15,500	14,500
0840	Sales of Service	- General Government	40,944	35,322	35,800	40,000
0841		- Protective	80,087	89,028	94,087	95,000
0842		- Transportation	40,600	14,125	10,600	20,000
0843		- Environmental Health	557,858	542,279	547,791	558,000
0844		- Public Health and Welfare	56,100	52,883	55,500	56,000
0845		- Regional Planning & Development	0	0	0	0
0846		- Resource Conservation & Industrial	0	0	0	0
0847		- Recreation and Culture	160,478	139,995	157,687	160,000
		- Other				
0860	Sales of Goods		11,050	8,065	10,550	11,000
0870	Rentals		193,157	198,757	200,716	200,000
	Trailer Park Rentals					
	Trailer Park Fees / Grazing Leases					
	Concessions and Franchises					
0880	Returns from Investments		16,000	18,556	16,000	16,000
	Development and Dedication Fees					
0910	Unconditional Grants	- Municipal Operating	725,159	273,596	324,830	325,000
		- Other _____				
		- Other _____				
0931	Conditional Grants	- Federal Government	3,000	1,600	0	1,600
0912		- Federal - Gas Tax	211,002	221,050	437,070	216,020
0930	(Page 9)	- Provincial Government	9,100	456,814	458,000	457,000
0932		- Municipal Government	214,437	221,115	220,418	220,000
		- Other _____				
		- Other _____				
0960	Other Income	<u>Land and Capital Asset Sales</u>	56,500	1,055	0	0
0950		<u>Miscellaneous</u>	34,823	79,204	29,700	30,000
Total Other Revenue - Page 1			2,548,356	2,488,646	2,739,259	2,543,120
Transfers From						
		- Accumulated Surplus	100,000	100,000	0	0
		- Reserves (Page 13)	44,318	44,318	0	0
Total Transfers - Page 1			144,318	144,318	0	0
TOTAL OTHER REVENUE AND TRANSFERS - PAGE 8			2,692,674	2,632,964	2,739,259	2,543,120

BUDGETED EXPENDITURE

Town of Swan River
For the Year 2019

GENERAL GOVERNMENT SERVICES		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
1100	Legislative	131,680	133,576	139,730	142,000
1200	General Administrative				
1212	Chief Administrative Officer and Staff	423,740	396,205	423,750	424,000
1215	Office	119,150	132,206	128,850	128,000
1216	Legal	27,000	62,640	43,500	45,000
1217	Audit	8,000	6,480	6,500	6,500
1218	Assessment	57,190	57,190	57,072	57,200
1240	Taxation	6,000	5,247	6,000	6,000
1300	Other General Government				
1310	Elections	6,650	5,753	0	0
1320	Membership Fees and Town Vans	1,975	1,463	3,550	3,600
1330	Damage Claims and Liability Insurance	15,000	16,476	15,700	15,000
1340	Intergovernmental Relations	0	0	0	0
1350	Grants - General	1,000	14	0	1,000
1360	Other General Government-Sundry	14,500	7,986	8,500	9,000
1370	Past-Service Pension Payments	0	0	0	0
1380	Unallocated Employee Benefits	0	0	0	0
SUB-TOTAL GENERAL GOVERNMENT SERVICES		811,885	825,236	833,152	837,300
1991	Recoveries (deduct) - Utility	57,990	51,351	71,160	72,000
1992	- Other	4,550	4,550	4,550	4,500
TOTAL GOVERNMENT SERVICES - TO PAGE 1		749,345	769,336	757,442	760,800
PROTECTIVE SERVICES					
2100	Police	999,110	1,018,829	1,041,660	1,045,000
2200	Bylaw Enforcement	22,750	21,404	23,908	23,000
24??	Fire	243,209	262,549	256,160	260,000
2500	Emergency Measures				
2510	Emergency Measures Organization	8,650	8,959	9,550	9,600
2520	Flood Control	0	0	0	0
2540	Ambulance Services	0	0	0	0
2550	Other	0	0	0	0
2600	Other Protection				
2621	Building Inspection	34,900	35,615	34,900	35,000
2622	Electrical Inspection	0	0	0	0
2623	Plumbing Inspection	0	0	0	0
2626	Other Safety Inspections	103,000	106,138	105,740	106,000
2630	License Inspection	0	0	0	0
2640	Animal and Pest Control	23,365	28,698	28,063	28,000
2650	Other - Traffic Services	0	0	0	0
	Other _____	0	0	0	0
TOTAL PROTECTIVE SERVICES - TO PAGE 1		1,434,984	1,482,192	1,499,981	1,506,600
TRANSPORTATION SERVICES					
Road Transport					
31??	Administration and Engineering	139,870	144,996	129,550	140,000
Roads and Streets					
Unallocated Costs					
3210	- Wages and Benefits	1,033,490	1,024,799	1,073,870	1,075,000
3212	- Equipment	261,000	304,530	281,200	282,000
3211	- Workshop and Yard Operations	91,900	88,503	94,400	95,000
3220	- Labour Recovery	-835,650	-885,968	-869,050	-870,000
3221	- Equipment Recovery	-226,100	-227,386	-243,900	-245,000
3231	Road Maintenance	94,200	95,599	105,300	105,000
3232	Road Construction	10,500	10,530	38,250	38,000
Transportation Services Sub-Total Forward to Page 4		569,210	555,603	609,620	620,000

BUDGETED EXPENDITURE

Town of Swan River

For the Year 2019

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Transportation Services Sub-Total Forward from Page 3		569,210	555,603	609,620	620,000
3233	Sidewalks	10,800	5,708	9,300	10,000
3238	Boulevards	7,540	5,373	7,475	8,000
3230	Tree Trimming	12,200	15,335	13,900	14,000
3234	Ditches and Road Drainage	14,400	13,555	14,900	15,000
3235	Storm Sewers	24,150	18,349	20,650	20,000
3236	Street Cleaning	21,000	18,601	20,500	20,000
3237	Snow and Ice Removal	124,000	95,472	117,500	118,000
3240	Bridges	0	0	0	0
3250	Street Lighting	77,000	72,125	72,000	77,000
3260	Traffic Services	29,800	37,290	36,900	37,000
3275	Other Road Transport	0	0	0	0
3290	Airport	23,521	23,637	30,877	30,000
3280	Other Transportation Services	17,840	17,840	22,724	23,000
TOTAL TRANSPORTATION SERVICES - TO PAGE 1		931,461	878,888	976,346	992,000
ENVIRONMENTAL HEALTH SERVICES					
Garbage and Waste Collection					
432?	Garbage Collection	341,340	322,390	335,130	340,000
4330	Nuisance Grounds	472,640	525,636	503,030	505,000
Other Environmental Health					
434?	Reduce, Reuse, Recycle	239,370	302,805	342,990	345,000
4350	Environmental Clean-up	0	0	0	0
	Other _____	0	0	0	0
TOTAL ENVIRONMENTAL HEALTH SERVICES - TO PAGE 1		1,053,350	1,150,831	1,181,150	1,190,000
PUBLIC HEALTH AND WELFARE SERVICES					
Public Health					
5110	Health Unit	0	0	0	0
5160	Cemeteries	70,160	75,823	75,250	75,000
5186	Other: Cemetery Perpetual Care Fund	8,400	7,415	7,700	8,000
	_____	0	0	0	0
Medical Care					
5370	Medical Officer	64,224	64,224	8,182	64,000
5260	Other: Grants to Medical Organizations	0	25	0	0
Hospital Care					
	Hospital Care	0	0	0	0
	Other _____	0	0	0	0
Social Assistance					
5410	Employment and Training	0	2,643	3,800	4,000
5420	Social Assistance	43,755	43,755	43,755	43,755
5430	Other: Grants to Social Assistance Organizations	2,000	3,765	3,000	3,000
TOTAL PUBLIC HEALTH & WELFARE SERVICES-TO PAGE 1		188,539	197,650	141,687	197,755
REGIONAL PLANNING AND DEVELOPMENT					
6100	Planning and Zoning	5,800	6,629	7,020	7,000
Community Development					
6220	General Land Assembly	0	0	0	0
6230	Urban Renewal	0	0	0	0
6240	Beautification and Land Rehabilitation	5,250	2,922	3,300	3,500
6241	Urban Area Weed Control	13,700	13,163	13,050	14,000
6242	Christmas Lights, Decorations, Flags	9,200	8,469	9,200	9,500
6243	Communities in Bloom	2,350	3,382	5,100	5,000
TOTAL REGIONAL PLANNING AND DEVELOPMENT - TO PAGE 1		36,300	34,564	37,670	39,000

BUDGETED EXPENDITURE

Town of Swan River

For the Year 2019

RESOURCE CONSERVATION AND INDUSTRIAL DEVELOPMENT		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
7100	Natural Resources	0	0	0	0
7120	Agriculture	0	0	0	0
7121	Destruction of Pests	0	0	0	0
7122	Protective Inspections	0	0	0	0
7123	Rural Area Weed Control	0	0	0	0
	Drainage of Land	0	0	0	0
7125	Veterinary Services	5,983	5,983	5,983	6,000
7124	Water Resources and Conservation	17,680	10,081	13,442	13,500
7200-5272	Regional Development	27,483	27,483	50,970	51,000
	Other Economic Development				
7200-5271	Settlement and Immigration Services	7,200	7,200	4,800	4,800
7200-5261	Assistance for Housing and Commercial/Industrial Development	35,000	40,866	40,000	0
7410	Tourism	11,620	11,586	12,160	11,000
7420	Public Receptions	2,500	3,084	3,150	2,000
7200-5273	Town Promotion	2,500	2,500	2,500	2,500
7200-5276	Annexation Agreement	557	557	0	0
TOTAL RESOURCE CONSERVATION & INDUSTRIAL DEVELOPMENT - PG 1		110,523	109,340	133,005	90,800

RECREATION AND CULTURAL SERVICES					
8110	Recreation	22,176	22,176	27,374	28,000
8120	Community Centers and Halls	94,660	108,430	116,320	120,000
8130	Swimming Pools and Beaches	784,200	773,098	795,865	795,000
8140	Golf Courses	0	0	0	0
8150	Skating Rinks and Arenas	420,185	434,482	452,753	450,000
818?	Parks and Playgrounds	130,624	117,383	125,842	130,000
	Other Recreational Facilities	0	0	0	0
8190-5920	Grants	4,000	805	1,000	1,000
		0	0	0	0
		0	0	0	0
8240	Museums	4,000	4,000	4,000	4,000
8250	Libraries	82,700	82,840	86,903	87,000
8290	Other Cultural Facilities	1,500	5,148	4,200	4,500
8280	Canada Day Celebrations	6,600	6,516	7,600	7,600
		0	0	0	0
TOTAL RECREATION & CULTURAL SERVICES - TO PAGE 1		1,550,645	1,554,877	1,621,857	1,627,100

FISCAL SERVICES					
9111	L.U.D. of _____ -- Page 7	0	0	0	0
9112	L.U.D. of _____ -- Page 7	0	0	0	0
9113	L.U.D. of _____ -- Page 7	0	0	0	0
9114	L.U.D. of _____ -- Page 7	0	0	0	0
932?	Transfer to Capital - Page 13	62,955	87,987	127,667	148,500
9330	Transfer to Utility - Page 6	0	0	0	0
9410	Debenture Debt Charges - Page 11	498,908	498,908	503,835	535,000
9420	Other Long-term debt charges -- Page 11	0	0	0	0
9430	Tax discount and short-term loan interest	0	85	0	0
9440	Other Debt Charges	0	0	0	0
	Other Fiscal Services	0	0	0	0
		0	0	0	0
TOTAL FISCAL SERVICES - TO PAGE 1		561,863	586,980	631,502	683,500

TRANSFERS					
9313-5537	General Reserve	2,500	2,500	0	0
	Specific-Purpose Reserves:				
9311-5510	Equipment Replacement	150,000	153,418	160,000	165,000
9313-5532	Fire Truck	0	0	21,000	10,000
9313-5536	Gas Tax	211,002	221,050	437,070	216,020
9313-5535	Recreation Facilities	0	0	17,500	10,000
9313-5533	Employee Benefits	0	0	0	10,000
9313-5538	Landfill Closure	0	0	0	0
TOTAL TRANSFERS - TO PAGE 1		363,502	376,968	635,570	411,020

**UTILITY OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**

Town of Swan River

For the Year 2019

REVENUE

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
0300 Water Consumer Sales	1,380,000	1,337,539	1,380,000	1,380,000
0310 Sewer Service Charges	0	0	0	0
0320 Discounts, Refunds and Cancellations	-500	-572	-500	-500
Net Consumer Revenue - Sub Total	1,379,500	1,336,967	1,379,500	1,379,500
0330 Penalties	1,500	2,564	2,000	2,000
0340 Hydrant Rentals	14,170	14,170	14,170	14,170
0350 Installation Service	1,500	2,100	2,000	2,000
0360 Connection Revenue	30,000	46,507	35,000	30,000
0365 Lagoon Dumping Fees	10,000	12,235	10,000	10,000
0370 Provincial Grants	0	0	0	0
0371 Federal Grants	0	0	0	0
0382 Other Revenue	3,546	-1,140	-5,500	0
0390 Transfer from Revenue Fund - Page 5	0	0	0	0
0396 Transfer from Reserves - Utility - Page 13	0	150,000	0	0
0397 Transfer from Accumulated Surplus	312,786	312,786	0	0
TOTAL REVENUE	1,753,002	1,876,188	1,437,170	1,437,670

EXPENDITURE

0400 ADMINISTRATION				
0400 Administration	60,490	52,496	74,060	75,000
0402 Audit	4,000	2,700	3,000	3,000
0403 Memberships and Conventions	13,000	9,564	14,500	14,500
0404 Insurance	7,500	4,501	4,800	6,000
TOTAL	84,990	69,261	96,360	98,500
0410 WATER SUPPLY				
0411 Administration	55,800	58,249	52,870	58,000
0412 Customer Billings and Collections	11,850	22,442	14,950	15,000
0413 Purification and Treatment	135,850	178,934	146,600	146,000
0414 Water Purchases	0	0	0	0
0415 Service of Supply	13,400	30,065	13,900	14,000
0416 Transmissions and Distribution	105,500	97,834	103,700	106,000
0417 Other Water Supply Costs	21,900	17,645	19,500	20,000
0418 Connections	114,750	169,690	125,500	125,000
2510 Local State of Emergency - Water Crisis	0	155,417	0	0
TOTAL	459,050	574,858	477,020	484,000
0420 SEWAGE COLLECTION AND DISPOSAL				
0421 Administration	55,800	58,249	52,870	58,000
0422 Sewage Collection System	40,500	11,056	40,650	41,000
0423 Sewage Lift Station	63,500	47,072	64,000	64,000
0424 Sewage Treatment and Disposal	110,650	108,867	110,875	111,000
0425 Other Sewage Collection and Disposal Costs	0	0	0	0
0426 Connections	0	0	0	0
TOTAL	270,450	225,244	268,395	274,000
0430 TRANSFER TO CAPITAL - Page 13	0	217,893	75,000	45,000
0450 DEBENTURE DEBT CHARGES - Page 12	127,696	96,566	127,696	127,696
TRANSFERS				
0470 Deficit Recovery, 2016 - Page 9	312,786	312,786	0	0
0441 Transfer to Utility Reserve	498,030	224,164	392,699	408,474
Transfer to _____ Reserve				
TOTAL	810,816	536,950	392,699	408,474
TOTAL EXPENDITURE	1,753,002	1,876,188	1,437,170	1,437,670
NET OPERATING SURPLUS (DEFICIT)	0	0	0	0

CALCULATION OF TAX LEVIES
Town of Swan River

For the Year 2019

	Assessments			Expenditures			Revenues					
	Taxable	Grazing Lease and/or Converted fees	Grants in Lieu of Taxes	Basic	Allowance Tax Assets	Total	Mill Rate (M/R)	Tax Levy	Otherwise Exempt	Grants in Lieu of Taxes	Grazing lease and/or Converted fees	Total
Education (Requisition) Taxes:												
Education Support Levy (ESL)	49,131,080		4,013,610	519,643	6	519,649	9.778	480,404		39,245		519,649
School Division #35	161,428,190		9,678,450	2,365,318	60	2,365,378	13.824	2,231,583		133,795		2,365,378
Total Education Taxes	210,559,270		13,692,060	2,884,961	66	2,885,027		2,711,987		173,040		2,885,027

Page 1

	Assessments			Expenditures			Revenues					
	Taxable	Otherwise Exempt	Grants in Lieu of Taxes	Basic	Allowance Tax Assets	Total	Mill Rate Flt/PP	Tax Levy	Otherwise Exempt	Grants in Lieu of Taxes	Other Revenues and Transfers	Total
Municipal Taxes:												
Local Urban Districts												
L.U.D.												
L.U.D.												
Debtenture Debt Charges												
Municipal Office (BL 15/2012)	170,742,870		9,678,450	112,937	7	112,944	0.626	106,885		6,059		112,944
Wellness Centre (BL 08/2016) Mill	170,680,340	37,087,160	8,940,050	257,642	23	257,665	1.189	202,939	44,097	10,630		257,665
Wellness Centre (BL 08/2016) PP	1,482	305	66	110,680	0	110,680	59.73	88,520	18,218	3,942		110,680
Firefighter Equipment (BL 21/2017)	170,742,870		9,678,450	16,997	143	17,140	0.095	16,221		919		17,140
12th+3rd Improvement (BL 1/2019)	574	189		5,121	0	5,121	6.708	3,853	1,268			5,121
12th+3rd Improvement (BL 1/2019)	272			459	0	459	1.688	459				459

Page 1

	Assessments			Expenditures			Revenues					
	Taxable	Otherwise Exempt	Grants in Lieu of Taxes	Basic	Allowance Tax Assets	Total	Mill Rate	Tax Levy	Otherwise Exempt	Grants in Lieu of Taxes	Other Revenues and Transfers	Total
Special Services Levies												
Municipal Assessment	170,742,870		9,678,450	57,072	122	57,194	0.317	54,125		3,068		57,194
Garbage (BL 02/2019) PP	2,822	366	153	506,086	0	506,086	151.500	427,457	55,449	23,180		506,086
Police (BL 18/2017)	170,680,340	37,087,160	8,940,050	414,588	210	414,778	1.914	326,682	70,985	17,111		414,778
Special services (BL 19/2017)	170,680,340	37,087,160	8,940,050	624,600	168	624,768	2.883	492,071	106,922	25,774		624,768
Deficit Recovery												
General												
Utility												
Reserve Funds												
Machinery replacement (01/1997)	170,742,870		9,678,450	160,000	34	160,034	0.887	151,449		8,585		160,034
Fire truck replacement (05/1997)	170,742,870		9,678,450	21,000	109	21,109	0.117	19,977		1,132		21,109
Recreation facilities (04/2000)	170,742,870		9,678,450	17,500	1	17,501	0.097	16,562		939		17,501
General Municipal												
AI Large	170,742,870		9,678,450	2,588,820	20,096	2,578,916	14.183	2,421,646		137,269		2,558,916
Business Tax, Fees	5,502,100			73,178		73,178	1.33%	73,178				73,178
Other Revenue and Transfers				4,936,660	20,912	4,957,572		4,402,025	296,938	238,608		2,739,259
Total Municipal												
Total (Education + Municipal) Taxes				7,821,621	20,978	7,842,599		7,114,012	296,938	411,648	2,739,259	10,561,858

* Added to Total Tax Levy on page 1

Page 1

Page 1*

Page 1,9

Page 2

SUNDRY REVENUE AND EXPENDITURE ANALYSIS

Town of Swan River

For the Year 2019

Part 1 - Grants in Lieu of Taxes

Government or Agency	Assessment		Mill Rate	Amount	Per Parcel	Total
	Farm/Residential	Other				
Government Services #1080	5,760		36.132	208	60	268
Government Services #1080		996,200	45.910	45,736	877	46,613
Sustainable Dev. (Crown) #1121	320		36.132	12	119	131
Sustainable Dev. (Oper) #1126		233,880	45.910	10,737	363	11,100
Highways & Transport #1150	35,290		36.132	1,275	1,135	2,410
Highways & Transport #1150		357,180	45.910	16,398	422	16,820
Swan Valley School Div #1160		309,470	45.910	14,208		14,208
Manitoba Public Insurance #1270		274,700	45.910	12,611	303	12,914
Manitoba Housing #1300	5,623,470		36.132	203,187	22,359	225,546
Manitoba Hydro #1770		465,010	45.910	21,349	758	22,107
HMQ (Canada) #2700 Misc.		603,660	45.910	27,714	422	28,136
Centra Gas Manitoba #705		35,110	45.910	1,612	303	1,915
Centra Gas Manitoba Inc.		738,400	39.924	29,480		29,480
				0		0
				0		0
				0		0
				0		0
				0		0
				0		0

Total - Pages 1, 8 411,648

Part 2 - Conditional Transfers and Grants

Government or Agency	Purpose	Amount
Sustainable Development	Dutch Elm Disease	5,000
Education and Training	Hometown Green Team	2,000
Justice	Urban Policing	451,000

Total - Page 2 458,000

Part 3 - Transfers to Recover Previous Years' Deficit - General Operating Fund

Original Deficit Amount	Year	Term	Authority	Amount
\$119,128.00	2015	3 years	Minister of Finance	39,709

Total - Page 1 39,709

Part 4 - Transfers to Recover Previous Years' Deficit - Utility Operating Fund

Original Deficit Amount	Year	Term	Authority	Amount

Total - Page 6 0

GENERAL OPERATING FUND - DEBENTURE DEBT CHARGES

Town of Swan River

For the Year 2019

Part 1 - Debenture Debt Charges

Purpose	By-law No.	Maturity (year)	Opening Balance	Principal	Closing Balance	Interest	Total Payment	Frontage /Per Parcel	Other	Net Required by Mill rate	Area to be Levied
Municipal Office	15/2012	2032	1,182,019	64,002	1,118,017	48,935	112,937			112,937	At Large
Wellness Centre	08/2016	2035	4,554,751	195,697	4,359,054	172,625	368,322	110,680		257,642	At Large
Firefighting Equipment	21/2017	2032	181,030	9,982	171,048	7,014	16,996			16,996	At Large
Paving, curb & gutter	01/2019	2033	64,470	3,190	61,280	2,390	5,580	5,580		0	Local Improvement
Total			5,982,270	272,871	5,709,399	230,964	503,835	116,260	0	387,575	

Part 2 - Summary (by area) - to be carried forward - Page 8


Area to be Levied	Taxable Assessment	Otherwise Exempt Assessment	Grant Assessment	Total Assessment	Total Requirement	Raised By Frt / Parcel	Raised by Other	Raised by Mill Rate
At Large	170,742,870		9,678,450	180,421,320	129,933			129,933
At Large	170,680,340	370,187,160	8,940,050	549,807,550	368,322	110,680		257,642
Local Improvement					5,580	5,580		0
Total				503,835	503,835	116,260	0	387,575

FIVE YEAR CAPITAL EXPENDITURE PROGRAM
Town of Swan River

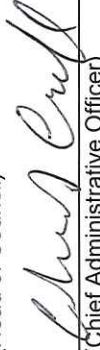
PURPOSE	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)					SOURCE OF FUNDS				
	2020	2021	2022	2023	2024	Total	Operating	Reserves	Borrowing	Other
Firefighting equipment	33,500	68,000	48,000	15,000	32,000	196,500	171,500	25,000		
Firefighting vehicles	120,000			840,000		960,000			960,000	
Asphalt paving, curb and gutter	300,000	495,000	295,000	85,000	450,000	1,625,000	250,000	832,500	350,000	192,500
Storm sewers, ditches & drainage			530,000			530,000		140,000	250,000	140,000
Transportation services equipment	272,500	179,500	150,000	178,000	200,000	980,000		980,000		
Sidewalk construction		50,000		50,000		100,000	100,000			
Sand/salt building				70,000		70,000	70,000			
Landfill expansion and building					190,000	850,000			850,000	
Cemetery columbarium			250,000			250,000			250,000	
Parks and Recreation equipment		165,000	25,000	350,000		540,000	340,000		200,000	
Arena repair and upgrade	4,000,000					4,000,000			4,000,000	
Pool repair and upgrade	2,000,000					2,000,000			2,000,000	
Water and sewer lines renewal	1,000,000	150,000	250,000	105,000	450,000	1,955,000		805,000	800,000	350,000
Well site swab outlet - raw				180,000		180,000		180,000		
Water treatment plant upgrades	320,000		290,000	300,000		910,000		295,000	320,000	295,000
Water distribution line swabbing	45,000		45,000		55,000	145,000	145,000			
Lift station pump replacement					65,000	65,000	65,000			
Lagoon design and construction	120,000	7,000,000				7,120,000			2,160,000	4,960,000
Sewage collection pipe lining		85,000		100,000		185,000	185,000			
TOTAL	8,211,000	8,192,500	1,883,000	2,933,000	1,442,000	22,661,500	1,326,500	3,257,500	12,140,000	5,937,500
SOURCE OF FUNDS - ANNUAL						TOTAL				
OPERATING	193,500	423,000	133,000	385,000	192,000	1,326,500				
RESERVES	665,000	419,500	965,000	698,000	510,000	3,257,500				
BORROWING	6,850,000	2,450,000	500,000	1,700,000	640,000	12,140,000				
OTHER	502,500	4,900,000	285,000	150,000	100,000	5,937,500				
TOTAL	8,211,000	8,192,500	1,883,000	2,933,000	1,442,000	22,661,500				

Departmental Use Only

Adopted by Resolution of Council



 (Head of Council)



 (Chief Administrative Officer)

June 20th, 2019