

# THE FINANCIAL PLAN

\_\_\_\_\_ (Town of Swan River) \_\_\_\_\_

For the Year 2017

		ATTACHED	NOT APPLICABLE
Page 1	General Operating Fund - Budgeted Revenue and Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 2	General Operating Fund - Budgeted Other Revenue and Transfers	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 3	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 4	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 5	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 6	Utility Operating Fund - Budgeted Revenue and Expenditure		
	Utility of <u>Water and Sewer</u>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
	Utility of _____	<input type="checkbox"/>	<input type="checkbox"/>
	Utility of _____	<input type="checkbox"/>	<input type="checkbox"/>
Page 7	Local Urban District - Budgeted Revenue and Expenditure		
	L.U.D. of _____	<input type="checkbox"/>	<input type="checkbox"/>
	L.U.D. of _____	<input type="checkbox"/>	<input type="checkbox"/>
	L.U.D. of _____	<input type="checkbox"/>	<input type="checkbox"/>
Page 8	Calculation of Tax Levies	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 9	Sundry Revenue and Expenditure Analysis	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 10	Rural Area and General Municipal Requirements	<input type="checkbox"/>	<input type="checkbox"/>
Page 11	General Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 12	Utility Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 13	Capital Budget (Current Year)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 14	Capital Expenditure Program (Subsequent Five Years)	<input checked="" type="checkbox"/>	<input type="checkbox"/>

**GENERAL OPERATING FUND  
BUDGETED REVENUE AND EXPENDITURE**

(Town of Swan River)

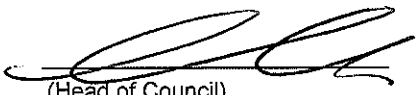
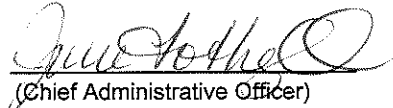
For the Year 2017

**REVENUE**

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Total Tax Levy - Page 8	6,618,403.22	6,616,542.36	\$6,733,521.38	6,681,902.87
Total Grants in Lieu of Taxes - Page 8	337,211.81	337,820.48	362,924.01	364,000.00
Sub-total	6,955,615.03	6,954,362.84	7,096,445.39	7,045,902.87
School Requisitions (deduct) - Page 8	2,657,224.00	2,657,224.00	2,799,263.00	2,850,000.00
<b>Municipal Taxes and Grants in Lieu of Taxes</b>	<b>4,298,391.03</b>	<b>4,297,138.84</b>	<b>4,297,182.39</b>	<b>4,195,902.87</b>
Other Revenue - Page 2	2,225,355.44	2,406,177.11	1,936,328.36	2,200,000.00
Transfers from Accumulated Surplus & Reserves - Page 2	215,274.00	38,963.18	157,956.93	0.00
<b>Total Municipal Revenue</b>	<b>6,739,020.47</b>	<b>6,742,279.13</b>	<b>6,391,467.68</b>	<b>6,395,902.87</b>

**EXPENDITURE**

General Government Services	773,776.00	682,919.49	732,978.93	712,645.00
Protective Services	1,489,815.12	1,416,017.82	1,486,947.73	1,438,500.00
Transportation Services	854,007.72	949,761.76	956,809.50	990,900.00
Environmental Health Services	1,041,360.00	1,064,877.80	1,016,000.00	1,049,000.00
Public Health and Welfare Services	206,905.07	199,468.15	184,337.30	185,637.30
Environmental Development Services	36,200.00	30,389.25	37,600.00	38,600.00
Economic Development Services	125,142.36	111,028.33	107,070.17	108,424.81
Recreation and Cultural Services	966,786.40	966,905.19	978,899.77	1,011,434.77
Fiscal Services	649,644.15	676,476.56	481,258.85	481,258.85
Transfers - Deficit Recovery - Page 9	0.00		39,709.33	
- To Reserves - Page 5	594,502.14	604,687.96	364,502.14	364,502.14
<b>Total Basic Expenditure</b>	<b>6,738,138.96</b>	<b>6,702,632.31</b>	<b>6,386,113.72</b>	<b>6,380,902.87</b>
Allowance For Tax Assets - Page 8	881.51	25,049.62	5,353.96	15,000.00
<b>Total Municipal Expenditure</b>	<b>6,739,020.47</b>	<b>6,727,581.93</b>	<b>6,391,467.68</b>	<b>6,395,902.87</b>
Net Operating Surplus (Deficit)	(0.00)	14,697.20	0.00	0.00

Departmental Use Only	<p>Adopted by Resolution of Council</p> <p align="right">             (Head of Council)         </p> <p align="right">             (Chief Administrative Officer)         </p> <p align="center"> <u>May 10</u> 2017         </p>
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**GENERAL OPERATING FUND  
BUDGETED OTHER REVENUE AND TRANSFERS**

(Town of Swan River)

For the Year 2017

Other Revenue	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Taxes Added	95,000.00	44,435.05	65,000.00	65,000.00
Licenses				
- Animal	1,350.00	1,391.00	1,350.00	1,400.00
- Bicycle				
- Business	9,000.00	8,484.60	9,000.00	9,000.00
- Other				
<u>Raffle</u>	300.00	360.00	300.00	300.00
<u>Cable fees</u>	5,611.00	5,826.00	5,826.00	5,826.00
Permits				
- Building	20,000.00	36,788.20	30,000.00	30,000.00
- Other				
<u>Occupancy</u>	350.00	800.00	350.00	350.00
Fines	10,500.00	15,764.48	12,800.00	14,000.00
Sales of Service				
General Government	33,200.00	32,950.00	31,200.00	32,000.00
Protective	95,762.07	101,754.77	90,620.60	92,000.00
Transportation	25,300.00	91,188.40	25,300.00	27,000.00
Environmental Health	414,917.51	504,047.48	453,774.64	460,000.00
Public Health & Welfare	63,791.08	65,754.12	56,520.12	60,000.00
Environmental Development	20,000.00	0.00	0.00	0.00
- Recreation and Culture	7,775.37	7,775.37	7,014.87	7,750.00
- Other				
- Sundry				
Sales of Goods	20.00	2,724.80	50.00	50.00
Rentals	2,440.00	2,535.24	2,440.00	2,440.00
Trailer Park				
- Rentals	0.00	(5,435.85)	0.00	0.00
- Other				
Concessions and Franchises				
Returns from Investments	8,000.00	15,940.07	15,000.00	15,000.00
Tax and Redemption Penalties	75,600.00	36,305.97	36,600.00	37,000.00
Development and Dedication Fees	0.00			
Municipal Programs Grant	61,588.68	61,588.68	61,588.68	61,588.68
General Assistance Grant	619,778.19	619,778.19	619,778.19	619,778.19
Conditional Transfers				
- Federal Government				
Gas Tax	211,002.14	211,002.14	211,002.14	211,002.14
- Provincial Government			0.00	
- Local Government				
- Other				
<u>Gen Support Grant</u>	37,700.00	45,476.00	45,000.00	45,000.00
<u>Misc.</u>	37,500.00	100,000.00	0.00	0.00
<u>Conditional</u>	0.00	0.00	0.00	0.00
Other Income				
<u>Land Sales</u>	100,000.00	61,673.56	30,000.00	30,000.00
<u>Misc.</u>	267,569.40	280,182.08	46,813.12	47,000.00
<u>Tangible Capital Assets Sales</u>	0.00	52,827.74	75,000.00	0.00
<u>Dutch Elm Disease</u>	1,300.00	4,259.02	4,000.00	4,000.00
<b>Total Other Revenue - to Page 1</b>	<b>2,225,355.44</b>	<b>2,406,177.11</b>	<b>1,936,328.36</b>	<b>1,877,485.01</b>
Transfers From				
- Accumulated Surplus			119,128.00	
- Reserves (Page 13)		38,963.18	38,828.93	
<b>Total Transfers - Page 1</b>	<b>0.00</b>	<b>38,963.18</b>	<b>157,956.93</b>	<b>0.00</b>
<b>TOTAL OTHER REVENUE AND TRANSFERS - PAGE 8</b>	<b>2,225,355.44</b>	<b>2,445,140.29</b>	<b>2,094,285.29</b>	<b>1,877,485.01</b>

**BUDGETED EXPENDITURE**

(Town of Swan River)

For the Year 2017

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
<b>GENERAL GOVERNMENT SERVICES</b>					
1100	Legislative	100,800.00	119,797.55	120,750.00	121,000.00
1200	General Administrative				
1212	Chief Administrative Officer and Staff	382,500.00	389,707.95	417,500.00	420,000.00
1215	Office	141,250.00	125,005.49	106,230.00	110,000.00
1216	Legal	31,400.00	36,350.11	31,075.00	35,000.00
1217	Audit	12,107.00	9,885.49	10,000.00	10,000.00
1218	Assessment	57,395.00	57,395.00	57,395.00	57,395.00
1240	Taxation	3,100.00	5,934.41	6,000.00	6,000.00
1300	Other General Government				
1310	Elections	0.00	0.00	0.00	10,000.00
1320	Conventions	18,800.00	8,724.83	8,950.00	9,500.00
1330	Damage Claims and Liability Insurance	8,650.00	12,491.14	12,250.00	12,250.00
1340	Intergovernmental Relations				
1350	Grants - General				
1360	Other General Government-Sundry	1,000.00	431.38	3,500.00	1,000.00
	Past-Service Pension Payments	50,274.00	0.00	38,828.93	0.00
	Unallocated Employee Benefits	46,000.00	(3,303.90)	0.00	0.00
<b>SUB-TOTAL GENERAL GOVERNMENT SERVICES</b>		<b>853,276.00</b>	<b>762,419.45</b>	<b>812,478.93</b>	<b>792,145.00</b>
1991	Recoveries (deduct) - Utility	72,000.00	71,999.98	72,000.00	72,000.00
	District Recreation	7,500.00	7,499.98	7,500.00	7,500.00
<b>TOTAL GOVERNMENT SERVICES - TO PAGE 1</b>		<b>773,776.00</b>	<b>682,919.49</b>	<b>732,978.93</b>	<b>712,645.00</b>
<b>PROTECTIVE SERVICES</b>					
2100	Police	1,100,000.00	991,735.98	1,067,565.33	1,000,000.00
2400	Fire	243,010.12	230,073.41	238,015.00	242,000.00
2500	Emergency Measures				
2510	Emergency Measures Organization	6,000.00	6,032.91	7,000.00	7,000.00
2520	Flood Control	800.00	0.00	16,500.00	5,000.00
2540	Ambulance Services				
2550	Bylaw Enforcement	0.00	21,108.11	0.00	23,000.00
2600	Other Protection				
2621	Building Inspection	28,825.00	45,554.91	34,387.40	36,000.00
2622	Electrical Inspection				
2623	Plumbing Inspection				
2626	Other Safety Inspections	89,860.00	100,358.38	102,230.00	103,000.00
2630	License Inspection				
2640	Animal and Pest Control	21,320.00	21,154.12	21,250.00	22,500.00
2650	Other - Traffic Services				
	Other _____				
<b>TOTAL PROTECTIVE SERVICES - TO PAGE 1</b>		<b>1,489,815.12</b>	<b>1,416,017.82</b>	<b>1,486,947.73</b>	<b>1,438,500.00</b>
<b>TRANSPORTATION SERVICES</b>					
Road Transport					
Administration					
3110	Engineering	94,900.00	114,204.48	93,400.00	96,000.00
Roads and Streets					
Unallocated Costs					
32101	- Wages and Benefits	1,017,400.00	1,050,910.47	1,046,050.00	1,060,000.00
32102	- Equipment Fuel	86,000.00	78,403.66	80,000.00	86,000.00
32103	- Equipment Repairs and Maintenance	156,000.00	160,970.95	157,000.00	160,000.00
32104	- Equipment Insurance and Registration	22,000.00	15,344.98	22,000.00	22,000.00
32305	- Workshop and Yard Operations	102,490.00	99,759.43	95,990.00	97,000.00
	- Labour Recovery _____	(835,000.00)	(842,434.33)	(830,000.00)	(830,000.00)
	- Equipment Recovery _____	(281,000.00)	(190,036.83)	(185,000.00)	(185,000.00)
Road Construction and Maintenance					
32311	- Labour	49,500.00	41,981.50	82,000.00	82,000.00
32312	- Materials	53,000.00	26,379.49	41,700.00	42,000.00
32313	- Rentals		17,479.40		
	Equipment	16,500.00	17,145.50	16,500.00	16,500.00
	- Recognition _____	500.00	0.00	0.00	500.00
<b>Transportation Services Sub-Total Forward to Page 4</b>		<b>482,290.00</b>	<b>590,108.70</b>	<b>619,640.00</b>	<b>647,000.00</b>

**BUDGETED EXPENDITURE**

(Town of Swan River)

For the Year 2017

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Transportation Services Sub-Total Forward from Page 3		482,290.00	590,108.70	619,640.00	647,000.00
3233	Sidewalks and Boulevards	29,500.00	13,316.86	19,300.00	20,000.00
3234	Ditches and Road Drainage	19,500.00	12,281.02	12,000.00	12,000.00
3235	Storm Sewers	28,550.00	35,497.93	20,150.00	23,000.00
3236	Street Cleaning	22,000.00	20,251.34	21,000.00	21,000.00
32371	Snow and Ice Removal - Labour	60,000.00	42,539.34	55,000.00	55,000.00
32372	- Materials	12,000.00	23,302.49	15,000.00	15,000.00
32373	- Rentals		900.00		900.00
	Equipment	42,000.00	27,647.05	34,000.00	34,000.00
32400	Bridges				
3250	Street Lighting	70,000.00	84,178.63	77,000.00	75,000.00
3260	Traffic Services	27,260.00	34,946.59	28,300.00	29,000.00
3230	Tree Trimming	11,500.00	15,367.47	13,500.00	14,000.00
3275	Other Road Transport	0.00	16.62	0.00	0.00
3290	Airport	28,657.72	28,657.72	21,919.50	25,000.00
	Other Transportation Services	20,750.00	20,750.00	20,000.00	20,000.00

TOTAL TRANSPORTATION SERVICES - TO PAGE 1

854,007.72	949,761.76	956,809.50	990,900.00
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**ENVIRONMENTAL HEALTH SERVICES**

Garbage and Waste Collection					
4320	Garbage Collection	317,050.00	310,106.54	333,100.00	340,000.00
4330	Nuisance Grounds	466,310.00	469,108.94	453,250.00	460,000.00
Other Environmental Health					
4480	MWRARS	30,500.00	46,030.00	28,000.00	34,000.00
4490	Pt Environmental Clean-up	0.00	114.46	0.00	0.00
	Other _____ Reduce Reuse Recycle	227,500.00	239,517.86	201,650.00	215,000.00

TOTAL ENVIRONMENTAL HEALTH SERVICES - TO PAGE 1

1,041,360.00	1,064,877.80	1,016,000.00	1,049,000.00
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**PUBLIC HEALTH AND WELFARE SERVICES**

Public Health					
5110	Health Unit				
5160	Cemeteries	97,850.00	71,196.02	68,200.00	69,500.00
5186	Other _____ Perpetual Care	8,000.00	18,943.86	8,000.00	8,000.00
Medical Care					
5220	Medical Officer				
	Other _____ Doctor Recruitment	55,000.00	63,273.20	62,082.23	62,082.23
Hospital Care					
5370	Hospital Care				
	Other _____				
Social Assistance					
5420	Social Assistance	43,755.07	43,755.07	43,755.07	43,755.07
	Other _____ ACL & Crisis Centre	2,300.00	2,300.00	2,300.00	2,300.00

TOTAL PUBLIC HEALTH & WELFARE SERVICES-TO PAGE

206,905.07	199,468.15	184,337.30	185,637.30
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**ENVIRONMENTAL DEVELOPMENT SERVICES**

6100	Planning and Zoning	5,600.00	5,300.00	5,900.00	5,900.00
Community Development					
6220	General Land Assembly				
6230	Urban Renewal				
6240	Beautification and Land Rehabilitation	4,000.00	10,245.33	6,500.00	7,500.00
6241	Urban Area Weed Control	16,000.00	8,820.47	16,000.00	16,000.00
	Communities in Bloom	700.00	533.79	1,700.00	1,700.00
	Other _____ Christmas Lights & Decorations	9,900.00	5,489.66	7,500.00	7,500.00

TOTAL ENVIRONMENTAL DEVELOPMENT SERVICES - TO

36,200.00	30,389.25	37,600.00	38,600.00
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**BUDGETED EXPENDITURE**

(Town of Swan River)

For the Year 2017

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
<b>ECONOMIC DEVELOPMENT SERVICES</b>					
7100	Natural Resources				
7120	Agriculture				
7121	Destruction of Pests				
7122	Protective Inspections				
7123	Rural Area Weed Control				
7124	Drainage of Land				
7125	Veterinary Services	5,982.99	5,982.99	5,982.99	5,982.99
7130	Water Resources and Conservation Grants	16,951.83	16,951.83	13,441.82	13,441.82
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7200	Regional Development           Annexation Agreement	1,671.54	1,671.54	1,114.36	1,000.00
7300	Industrial Development				
7400	Other Economic Development	85,956.00	72,592.97	71,931.00	73,000.00
7410	Tourism	10,080.00	10,392.25	10,100.00	10,500.00
7420	Public Receptions	4,500.00	3,436.75	4,500.00	4,500.00
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<b>TOTAL ECONOMIC DEVELOPMENT SERVICES - TO PAGE 1</b>	<b>125,142.36</b>	<b>111,028.33</b>	<b>107,070.17</b>	<b>108,424.81</b>
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		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
<b>RECREATION AND CULTURAL SERVICES</b>					
8110	Recreation	216,081.65	280,834.29	212,697.55	229,000.00
8120	Community Centers and Halls	44,399.00	48,460.63	43,284.00	44,000.00
8130	Swimming Pools and Beaches				
8140	Golf Courses				
8150	Skating Rinks and Arenas				
8180	Parks and Playgrounds	140,547.66	71,548.20	136,817.74	140,000.00
8190	Other Recreational Facilities				
	Grants           Thunderhill Ski Club	0.00	0.00	0.00	0.00
	____ Rotary Trails/Ag Society	6,100.00	2,823.23	3,700.00	4,000.00
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8240	Museums	4,000.00	4,000.00	4,000.00	4,000.00
8250	Libraries	75,248.82	75,248.82	78,258.77	78,258.77
8280	Other Cultural Facilities				
	____ District Recreation	21,488.50	21,488.50	22,176.00	22,176.00
	____ Richardson Recreation & Wellness Centre	461,385.77	462,501.52	477,965.71	490,000.00

<b>TOTAL RECREATION &amp; CULTURAL SERVICES - TO PAGE 1</b>	<b>969,251.40</b>	<b>966,905.19</b>	<b>978,899.77</b>	<b>1,011,434.77</b>
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		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
<b>FISCAL SERVICES</b>					
9111	L.U.D. of _____ -- Page 7				
9112	L.U.D. of _____ -- Page 7				
9113	L.U.D. of _____ -- Page 7				
9114	L.U.D. of _____ -- Page 7				
9320	Transfer to Capital - Page 13	200,000.00	226,971.84	0.00	0.00
9330	Transfer to Utility - Page 6	0.00	0.00	0.00	0.00
9410	Debenture Debt Charges - Page 11	449,044.15	449,044.15	481,258.85	481,258.85
9420	Other Long-term debt charges -- Page 11				
9430	Tax discount and short-term loan interest	600.00	460.57	0.00	0.00
9440	Other Debt Charges				
	Other Fiscal Services				

<b>TOTAL FISCAL SERVICES - TO PAGE 1</b>	<b>649,644.15</b>	<b>676,476.56</b>	<b>481,258.85</b>	<b>481,258.85</b>
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		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
<b>TRANSFERS</b>					
9900	General Reserve	2,500.00	2,500.00	2,500.00	2,500.00
<b>Specific-Purpose Reserves:</b>					
9911	- Equipment Replacement	140,000.00	140,000.00	140,000.00	140,000.00
9912	- Recreation Facilities	230,000.00	240,185.82	0.00	0.00
9913	- Gas Tax	211,002.14	211,002.14	211,002.14	211,002.14
	__ Fire Truck Reserve	0.00	0.00	0.00	0.00
	- F Transfer Deficit Recovery	0.00	0.00	39,709.33	0.00
	__ Employee Benefits Reserve	5,000.00	5,000.00	5,000.00	5,000.00
	__ Landfill Closure Reserve	6,000.00	6,000.00	6,000.00	6,000.00

<b>TOTAL TRANSFERS - TO PAGE 1</b>	<b>594,502.14</b>	<b>604,687.96</b>	<b>404,211.47</b>	<b>364,502.14</b>
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**UTILITY OPERATING FUND  
BUDGETED REVENUE AND EXPENDITURE**

(Town of Swan River)

For the Year 2017

**REVENUE**

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
300	WATER CONSUMER SALES				
	- Residential				
	- Commercial and Bulk				
	- Industrial				
	- Federal and Provincial				
	- Municipal and Schools				
310	SEWER SERVICE CHARGES				
	- Residential				
	- Commercial				
320	Discounts, Refunds and Cancellations				
	Net Consumer Revenue - Sub Total	927,100.00	770,745.54	1,001,500.75	1,114,090.75
330	Penalties	2,100.00	(1,404.90)	1,500.00	1,500.00
340	Hydrant Rentals	13,850.00	13,975.00	13,975.00	13,975.00
350	Installation Service	1,500.00	1,576.00	1,500.00	1,500.00
360	Connection Revenue - Net	75,000.00	62,874.13	50,000.00	50,000.00
	Lagoon Dumping Fees	10,000.00	15,160.00	10,000.00	10,000.00
370	Provincial Grants	175,000.00	0.00	250,000.00	0.00
380	Other Revenue	750,175.00	47,577.69	512,000.00	50,000.00
390	Transfer from Revenue Fund - Page 5				
396	Transfer from Reserves - Utility - Page 13	293,786.42	93,786.41	250,000.00	0.00
397	Transfer from Accumulated Surplus	175,228.00	175,228.00	198,096.00	0.00
	<b>TOTAL REVENUE</b>	<b>2,423,539.42</b>	<b>1,179,517.87</b>	<b>2,288,571.75</b>	<b>1,241,065.75</b>

**EXPENDITURE**

410	WATER SUPPLY				
411	Administration	154,050.00	147,979.45	162,000.00	165,000.00
412	Customer Billings and Collections	11,000.00	24,024.62	18,100.00	20,000.00
413	Purification and Treatment	153,200.00	136,790.70	132,500.00	135,000.00
414	Water Purchases				
415	Service of Supply	14,725.00	10,854.75	13,400.00	14,500.00
416	Transmissions and Distribution	137,500.00	84,543.88	115,000.00	117,000.00
417	Other Water Supply Costs	17,000.00	13,487.29	18,000.00	19,000.00
418	Connections - Net Loss	138,000.00	117,308.51	117,000.00	118,000.00
	<b>TOTAL</b>	<b>625,475.00</b>	<b>534,989.20</b>	<b>576,000.00</b>	<b>588,500.00</b>
420	SEWAGE COLLECTION AND DISPOSAL				
421	Administration	58,000.00	53,251.91	60,700.00	62,000.00
422	Sewage Collection System	55,500.00	74,470.27	45,000.00	47,000.00
423	Sewage Lift Station	69,550.00	56,437.86	83,850.00	85,000.00
424	Sewage Treatment and Disposal	135,000.00	139,730.96	125,250.00	127,000.00
425	Other Sewage Collection and Disposal Costs				
426	Connections - Net Loss				
	<b>TOTAL</b>	<b>318,050.00</b>	<b>323,891.00</b>	<b>314,800.00</b>	<b>321,000.00</b>
430	TRANSFER TO CAPITAL - Page 13	1,101,000.00	117,847.62	825,000.00	0.00
450	DEBENTURE DEBT CHARGES - Page 12	93,786.42	93,786.41	96,565.75	121,565.75
470	TRANSFERS				
471	Deficit Recovery, 20____ - Page 9	175,228.00	175,228.00	198,096.00	0.00
473	Transfer to Utility Reserve	110,000.00	110,000.00	278,110.00	210,000.00
474	Transfer to _____ Reserve				
	<b>TOTAL</b>	<b>285,228.00</b>	<b>285,228.00</b>	<b>476,206.00</b>	<b>210,000.00</b>
	<b>TOTAL EXPENDITURE</b>	<b>2,423,539.42</b>	<b>1,355,742.23</b>	<b>2,288,571.75</b>	<b>1,241,065.75</b>
	<b>NET OPERATING SURPLUS (DEFICIT)</b>	<b>0.00</b>	<b>(176,224.36)</b>	<b>0.00</b>	<b>0.00</b>

**CALCULATION OF TAX LEVIES**  
(Town of Swan River)

For the Year 2017

	Assessments			Expenditures			Mill Rate (M/R)	Revenues			
	Taxable	Grating Lease and/or Converted fees	Grants in Lieu of Taxes	Basic	Allowance Tax Assets	Total		Tax Levy	Otherwise Exempt	Grants in Lieu of Taxes	Other Revenues and Transfers
<b>Education (Requisition) Taxes:</b>											
Education Support Levy (ESL)											
School Division	47,454,430.00		3,796,770.00	536,136.00	-0.40	536,137.60	10.500	499,271.92		39,866.03	
School Division #35	151,929,460.00		9,124,460.00	2,261,126.00	72.32	2,261,197.32	14.040	2,133,059.82		126,107.70	
School Division						0.00					0.00
<b>Total Education Taxes</b>	<b>199,383,890.00</b>	<b>0.00</b>	<b>12,921,230.00</b>	<b>2,799,263.00</b>	<b>71.92</b>	<b>2,799,334.92</b>		<b>2,831,331.73</b>	<b>0.00</b>	<b>167,973.73</b>	<b>0.00</b>
<b>Municipal Taxes:</b>											
<b>Local Urban Districts</b>											
L.U.D.											0.00
L.U.D.											0.00
L.U.D.											0.00
<b>Debiture Debt Charges</b>											
Municipal Office Bl. 15/12	160,763,400.00		9,124,460.00	112,937.18	887.70	113,824.88	0.670	107,711.48		6,113.40	
RRWC Bl. 8/2016	160,708,930.00		8,464,920.00	257,821.47	1,351.43	259,172.90	1.290	202,453.25	46,013.95	10,665.90	
RRWC Bl. 8/2016 PP				110,500.50		110,500.50	PP	108,558.32		3,942.18	
						0.00				0.00	
						0.00				0.00	
						0.00				0.00	
						0.00				0.00	
<b>Special Services Levies</b>											
Municipal Assessment	160,763,400.00		9,124,460.00	57,396.00	366.88	57,761.88	0.340	54,659.56		3,102.32	
Spec Services Bl. 1/2017				483,780.00		483,780.00	PP	463,340.64		20,439.36	
Spec Services Bl. 4/2016	160,708,930.00		8,464,920.00	1,100,000.00	456.37	1,100,456.37	5.350	859,792.78	195,376.28	45,287.32	
Spec Services Bl. 5/2016	160,708,930.00		8,464,920.00	573,100.00	792.86	573,892.86	2.790	448,377.81	101,887.81	23,617.13	
<b>Deficit Recovery</b>											
General						0.00					0.00
Utility						0.00					0.00
<b>Reserve Funds</b>											
General Reserve	160,763,400.00		9,124,460.00	2,500.00	48.32	2,548.32	0.015	2,411.45		136.87	
Machinery Replacement	160,763,400.00		9,124,460.00	140,000.00	157.50	140,157.50	0.825	132,619.81		7,527.70	
Employee	160,763,400.00		9,124,460.00	5,000.00	96.64	5,096.64	0.030	4,822.90		273.73	
Fire Fighting Equipment						0.00		0.00		0.00	
Fire Truck						0.00		0.00		0.00	
Recreation Facilities						0.00		0.00		0.00	
Landfill Closure	160,763,400.00		9,124,460.00	6,000.00	785.52	6,785.52	0.040	6,430.54		354.98	
<b>General Municipal</b>											
All Large	160,763,400.00		9,124,460.00	1,367,766.28	338.82	1,368,107.10	8.053	1,294,627.66		73,479.44	
Business Tax, Fees	5,359,000.00			75,026.00		75,026.00	1.400	73,026.00			
Other Revenue and Transfers				2,094,285.29		2,094,285.29		2,094,285.29			
<b>Total Municipal</b>				<b>6,386,113.72</b>		<b>6,381,395.76</b>		<b>6,380,882.28</b>	<b>343,227.94</b>	<b>194,950.23</b>	<b>2,094,285.29</b>
<b>Total (Education + Municipal) Taxes</b>				<b>9,185,376.72</b>		<b>9,190,730.68</b>		<b>9,360,243.42</b>	<b>343,227.94</b>	<b>362,924.01</b>	<b>2,094,285.29</b>

\* Added to Total Tax Levy on page 1

Page 1

Page 1

Page 1\*

Page 1.9

Page 2



**SUNDRY REVENUE AND EXPENDITURE ANALYSIS**

(Town of Swan River)

For the Year 2017

**Part 1 - Grants in Lieu of Taxes**

Government or Agency	Assessment		Mill Rate	Amount	PP fees	Total
	Farm/Residential	Other				
G.S. 1080	5,760		33.413	192.46	59.73	252.19
G.S. 1080		948,160	43.913	41,636.55	844.26	42,480.81
Conserv 1121	320		33.413	10.69	119.46	130.15
Conserv 1126		197,540	43.913	8,674.57	339.65	9,014.22
Highways 1150		356,400	43.913	15,650.59	409.38	16,059.97
	35,290		33.413	1,202.86	3,889.11	5,091.97
School Div 1160		300,110	43.913	13,178.73	0.00	13,178.73
MPI 1170		263,000	43.913	11,549.12	289.92	11,839.04
MB Housing 1300	5,286,340		33.413	176,632.48	17,720.73	194,353.21
MB Hydro 1770		446,100	43.913	19,589.59	724.80	20,314.39
HMQ misc 2700		591,180	43.913	25,960.49	409.38	26,369.87
Centra 705		659,560	43.913	28,963.26	289.92	29,253.18
		34,720	43.913	1,524.66		1,524.66
						0.00
						0.00
						0.00
						0.00
						0.00
						0.00
						0.00
	5,327,710	3,796,770			25,096.34	

Total - Pages 1, 8

369,862.39

**Part 2 - Conditional Transfers and Grants**

Government or Agency	Purpose	Amount
Natural Resources	Dutch Elm Disease	

Total - Page 2

0.00

**Part 3 - Transfers to Recover Previous Years' Deficit - General Operating Fund**

Original Deficit Amount	Year	Term	Authority	Amount
\$119,128.00	2015	3 years		39,709.33

Total - Page 1

39,709.33

**Part 4 - Transfers to Recover Previous Years' Deficit - Utility Operating Fund**

Original Deficit Amount	Year	Term	Authority	Amount
\$198,096.00	2015		PUB	198,096.00

Total - Page 6

198,096.00





**CAPITAL BUDGET**  
(current year)  
(Town of Swan River)

For the Year 2017

**Part 1 - CAPITAL EXPENDITURES**

Particulars of Expenditure	Estimated Total Cost	Borne by General Fund	Borne by Utility Fund	Borne by Reserves	Borne by Borrowing
13th Ave N. W/S Renewal	300,000.00		50,000.00	250,000.00	
WTP Assessment	25,000.00		25,000.00		
6th Ave Lift Station upgrade	1,000,000.00		750,000.00		250,000.00
Sidewalk - various areas	45,000.00			45,000.00	
6th Ave. Storm Sewer Outlet	65,000.00			65,000.00	
Office - Flags./furniture/railings	14,800.00			14,800.00	
G/O Computer/diagnostic tool/curb form	37,000.00			37,000.00	
Loader	150000.00			150000.00	
Recreation On Deck Vacuum	4000.00			4000.00	
Fire Dept. SCBAs	210000.00				210,000.00
FD turnout gear/saw/mobile rack/batteries	15000.00			9700.00	5,300.00
	1,865,800.00				
<b>TOTAL</b>		0.00			


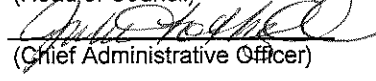

Page 5      825,000.00  
 Page 6      575,500.00  
 Part 2      465,300.00  
 Part 3

**PART 2. GENERAL AND SPECIFIC-PURPOSE RESERVE FUND WITHDRAWALS**

Reserve Name and By-Law No.	General Fund Transfers		Utility Fund Transfers		Cash Resources
	To Operating	To Capital	To Operating	To Capital	(Opening balance in Reserve)
Machinery Reserve - Loader		150,000.00			\$515,592.75
Gas Tax /Sidewalk- various areas		45,000.00			\$301,229.18
Gen res. Curb form, railings,furniture, f/d turnout gear		24,500.00			\$185,013.57
Gas Tax - 6th Ave. Storm Sewer Outlet		65,000.00			
Machinery res. GO computer/diag. tool		37,000.00			\$515,592.75
Employee Benefits Reserve	38,828.93				\$190,885.31
Rec Reserve - on deck vacuum		4,000.00			\$45,551.54
W/S Reserve - 13th Ave N & WTP Assess				250,000.00	\$668,609.91
	38,828.93				
	Page 2	325,500.00			
		Part 1	0.00		
			Page 6	250,000.00	
				Part 1	

**PART 3. BORROWING (Subject to Municipal Board Approval)**

PROPOSAL	TEMPORARY FINANCING			REPAYMENT	
	Bank Loan	Operating Loan	Reserve Loan	Amount	Term
LIP Borrowing By-Law & rate rider application		Subject to PUB and Municipal Board Approval		250,000.00	
FD SCBAs/Eqmt Borrowing By-Law		Subject to Municipal Board Approval		215,300.00	
<b>TOTAL - Part 1</b>				465,300.00	

Departmental Use Only	Adopted by Resolution of Council	
	 (Head of Council)	
	 (Chief Administrative Officer)	
		

**FIVE YEAR CAPITAL EXPENDITURE PROGRAM**  
(Town of Swan River)

PURPOSE	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)					SOURCE OF FUNDS				
	2018	2019	2020	2021	2022	Total	Operating	Reserves	Borrowing	Other
Equipment	320,000.00	33,000.00	137,000.00	120,000.00	175,000.00	785,000.00	200,000.00	585,000.00		
Utility:						0.00				
						0.00				
						0.00				
Water/Sewer- Replacements	700,000.00		250,000.00		250,000.00	1,200,000.00	500,000.00	500,000.00		200,000.00
Water/Sewer- Asphalt/ C & G	90,000.00				75,000.00	165,000.00	165,000.00			
Water Dist - Swabbing			75,000.00			150,000.00	150,000.00			
WTP - Assessment-Repairs	250,000.00				55,000.00	305,000.00	305,000.00			
WTP-Softner Addition						400,000.00		200,000.00		
Lagoon-Design-Construction	75,000.00	5,000,000.00			400,000.00	5,075,000.00	500,000.00	575,000.00	2,000,000.00	2,000,000.00
Well -Header Replacement			150,000.00			150,000.00	150,000.00			
						0.00				
General						0.00				
Garbage Collection-System	350,000.00					350,000.00	350,000.00			
Asphalt Construction	230,000.00	250,000.00	160,000.00			640,000.00	410,000.00			230,000.00
Basework Constructi		90,000.00				230,000.00	230,000.00			
Development-SW(5thAve)		175,000.00	35,000.00			210,000.00	70,000.00	70,000.00		70,000.00
Sidewalk Reconstruction	40,000.00	40,000.00	50,000.00		50,000.00	230,000.00	115,000.00	115,000.00		
Curb& Gutter Reconstruction	40,000.00	40,000.00	50,000.00		40,000.00	210,000.00	70,000.00	70,000.00		70,000.00
Cemetery-drain/Survey/columb	80,000.00					80,000.00	80,000.00			
Sand Salt Building						40,000.00	40,000.00			
Landfill Building (Class 1)				150,000.00		150,000.00	80,000.00			70,000.00
						0.00				
						0.00				
	2,175,000.00	5,628,000.00	907,000.00	490,000.00	1,170,000.00	10,370,000.00	3,415,000.00	2,115,000.00	2,000,000.00	2,840,000.00
<b>SOURCE OF FUNDS - ANNUAL</b>						<b>TOTAL</b>				
OPERATING	950,000.00	1,185,000.00	643,000.00	330,000.00	307,000.00	3,415,000.00				
RESERVES	605,000.00	575,000.00	64,000.00	90,000.00	781,000.00	2,115,000.00				
BORROWING		2,000,000.00				2,000,000.00				
OTHER	620,000.00	1,868,000.00	200,000.00	70,000.00	82,000.00	2,840,000.00				
<b>TOTAL</b>	2,175,000.00	5,628,000.00	907,000.00	490,000.00	1,170,000.00	10,370,000.00				

Departmental Use Only

Adopted by Resolution of Council

*M. J. ...* 2017

(Head of Council)  
*[Signature]*  
(Chief Administrative Officer)  
*[Signature]*