

# THE FINANCIAL PLAN

Town of Swan River

For the Year 2022

	ATTACHED	NOT APPLICABLE
Page 1 General Operating Fund - Budgeted Revenue and Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 2 General Operating Fund - Budgeted Other Revenue and Transfers	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 3 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 4 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 5 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 6 Utility Operating Fund - Budgeted Revenue and Expenditure		
Utility of _____	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Utility of _____	<input type="checkbox"/>	<input type="checkbox"/>
Utility of _____	<input type="checkbox"/>	<input type="checkbox"/>
Page 7 Local Urban District - Budgeted Revenue and Expenditure		
L.U.D. of _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
L.U.D. of _____	<input type="checkbox"/>	<input type="checkbox"/>
L.U.D. of _____	<input type="checkbox"/>	<input type="checkbox"/>
Page 8 Calculation of Tax Levies	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 9 Sundry Revenue and Expenditure Analysis	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 10 Rural Area and General Municipal Requirements	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 11 General Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 12 Utility Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 13 Capital Budget (Current Year)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 14 Capital Expenditure Program (Subsequent Five Years)	<input checked="" type="checkbox"/>	<input type="checkbox"/>

**GENERAL OPERATING FUND  
BUDGETED REVENUE AND EXPENDITURE**

Town of Swan River



For the Year 2022

**REVENUE**

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Total Tax Levy - Page 8	7,378,385	7,378,386	7,610,427	7,970,662
Total Grants in Lieu of Taxes - Page 8	400,265	400,265	405,775	405,800
Sub-total	7,778,650	7,778,651	8,016,202	8,376,462
School Requisitions (deduct) - Page 8	2,843,364	2,843,364	2,850,255	2,850,250
<b>Municipal Taxes and Grants in Lieu of Taxes</b>	4,935,286	4,935,287	5,165,947	5,526,212
Other Revenue - Page 2	3,001,510	3,227,477	2,770,741	2,331,416
Transfers from Accumulated Surplus & Reserves - Page 2	115,565	115,875	530,716	282,716
<b>Total Municipal Revenue</b>	8,052,361	8,278,639	8,467,404	8,140,344

**EXPENDITURE**

General Government Services	811,782	742,868	821,900	815,700
Protective Services	1,694,405	1,854,206	1,768,216	1,812,870
Transportation Services	1,028,313	833,203	937,370	934,800
Environmental Health Services	1,266,238	1,171,659	1,272,000	1,290,200
Public Health and Welfare Services	193,444	165,564	193,324	195,174
Regional Planning and Development	38,208	34,618	40,600	41,150
Resource Conservation and Industrial Development	133,344	102,130	87,300	82,350
Recreation and Cultural Services	1,219,054	1,028,603	1,470,250	1,496,650
Fiscal Services	888,812	778,828	949,756	786,750
Transfers - Deficit Recovery - Page 9	0	0	0	0
- To Reserves - Page 5	736,840	931,159	884,100	642,100
<b>Total Basic Expenditure</b>	8,010,440	7,642,838	8,424,816	8,097,744
Allowance For Tax Assets - Page 8	41,921	41,921	42,589	42,600
<b>Total Municipal Expenditure</b>	8,052,361	7,684,760	8,467,404	8,140,344
Net Operating Surplus (Deficit)	0	593,879	0	0

Departmental Use Only	Adopted by Resolution of Council   (Head of Council)   (Chief Administrative Officer)
	April 26 2022

**GENERAL OPERATING FUND  
BUDGETED OTHER REVENUE AND TRANSFERS**

Town of Swan River

For the Year 2022

Other Revenue			Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
0810	Taxes Added		20,000	55,817	40,000	40,000
0890	Tax Penalties		40,300	65,042	50,300	50,300
0820	Licenses	- Animal	1,000	971	1,000	1,000
0820		- Business	6,000	7,400	6,000	6,000
0820		- Other <u>Raffle</u>	150	125	150	150
0815		<u>Cable Television</u>	6,335	6,458	6,181	6,181
0825	Permits	- Building	21,000	15,033	15,000	15,000
0826		- Other <u>Occupancy</u>	350	180	350	350
0830	Fines		9,500	17,099	9,500	9,500
0840	Sales of Service	- General Government	31,000	27,447	81,000	31,000
0841		- Protective	95,000	129,963	103,913	15,000
0842		- Transportation	26,600	32,459	37,900	38,800
0843		- Environmental Health	870,253	977,126	951,000	837,500
0844		- Public Health and Welfare	57,200	37,599	56,900	50,000
0845		- Regional Planning & Development	0	0	0	0
0846		- Resource Conservation & Industrial	0	0	0	0
0847		- Recreation and Culture	140,785	133,086	221,863	55,950
		- Other				
0860	Sales of Goods		1,050	1,071	2,050	2,050
0870	Rentals		97,100	124,416	131,285	131,285
	Trailer Park Rentals					
	Trailer Park Fees / Grazing Leases					
	Concessions and Franchises					
0880	Returns from Investments		2,000	6,745	2,000	2,000
	Development and Dedication Fees					
0910	Unconditional Grants	- Municipal Operating	559,949	319,633	319,650	319,650
10-0910-0999		- Other <u>Federal Safe Restart</u>	0	240,317	0	0
		- Other _____				
0931	Conditional Grants	- Federal Government	23,000	8,001	3,000	3,000
0912		- Federal - Gas Tax	432,040	441,859	225,800	225,800
0930	(Page 9)	- Provincial Government	489,498	497,190	465,700	465,700
0932		- Municipal Government	0	0	0	0
		- Other _____				
		- Other _____				
0960	Other Income	<u>Land and Capital Asset Sales</u>	10,000	29,639	15,000	0
0950		<u>Miscellaneous</u>	61,400	52,799	25,200	25,200
		_____				
		_____				
		_____				
<b>Total Other Revenue - Page 1</b>			<b>3,001,510</b>	<b>3,227,477</b>	<b>2,770,741</b>	<b>2,331,416</b>
Transfers From						
		- Accumulated Surplus	95,000	95,000	510,000	262,000
		- Reserves (Page 13)	20,565	20,875	20,716	20,716
<b>Total Transfers - Page 1</b>			<b>115,565</b>	<b>115,875</b>	<b>530,716</b>	<b>282,716</b>
<b>TOTAL OTHER REVENUE AND TRANSFERS - PAGE 8</b>			<b>3,117,075</b>	<b>3,343,352</b>	<b>3,301,457</b>	<b>2,614,132</b>

**BUDGETED EXPENDITURE**

Town of Swan River

For the Year 2022

GENERAL GOVERNMENT SERVICES		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
1100	Legislative	141,050	113,326	138,800	141,100
1200	General Administrative				
1212	Chief Administrative Officer and Staff	451,020	411,985	490,000	488,000
1215	Office	140,220	135,662	140,350	141,850
1216	Legal	42,000	43,211	17,000	17,000
1217	Audit	7,000	8,118	8,500	8,500
1218	Assessment	56,472	56,472	56,250	56,250
1240	Taxation	8,500	6,997	8,500	8,500
1300	Other General Government				
1310	Elections	7,000	3,742	8,000	0
1320	Membership Fees and Town Vans	4,400	2,419	4,400	4,600
1330	Damage Claims and Liability Insurance	18,000	22,661	24,000	24,450
1340	Intergovernmental Relations	0	0	0	0
1350	Grants - General	0	20	0	0
1360	Other General Government-Sundry	13,690	8,757	9,900	10,100
1370	Past-Service Pension Payments	0	0	0	0
1380	Unallocated Employee Benefits	0	0	0	0
<b>SUB-TOTAL GENERAL GOVERNMENT SERVICES</b>		<b>889,352</b>	<b>813,370</b>	<b>905,700</b>	<b>900,350</b>
1991	Recoveries (deduct) - Utility	63,570	51,695	63,300	63,950
1992	- Other	14,000	18,807	20,500	20,700
<b>TOTAL GOVERNMENT SERVICES - TO PAGE 1</b>		<b>811,782</b>	<b>742,868</b>	<b>821,900</b>	<b>815,700</b>
PROTECTIVE SERVICES					
2100	Police	1,214,540	1,434,559	1,320,650	1,348,200
2200	Bylaw Enforcement	54,980	20,423	31,050	28,700
24??	Fire	304,450	289,261	317,226	331,650
2500	Emergency Measures				
2510	Emergency Measures Organization	8,090	6,705	5,150	5,200
2520	Flood Control	0	0	2,490	2,520
2530	Pandemic	12,000	5,830	3,500	8,000
2540	Ambulance Services	0	0	0	0
2550	Other	0	0	0	0
2600	Other Protection				
2621	Building Inspection	34,850	34,351	35,850	35,850
2622	Electrical Inspection	0	0	0	0
2623	Plumbing Inspection	0	0	0	0
2626	Other Safety Inspections	47,260	54,773	33,650	33,950
2630	License Inspection	0	0	0	0
2640	Animal and Pest Control	18,235	8,303	18,650	18,800
2650	Other - Traffic Services	0	0	0	0
	Other _____	0	0	0	0
<b>TOTAL PROTECTIVE SERVICES - TO PAGE 1</b>		<b>1,694,405</b>	<b>1,854,206</b>	<b>1,768,216</b>	<b>1,812,870</b>
TRANSPORTATION SERVICES					
Road Transport					
31??	Administration and Engineering	108,550	135,695	114,675	113,255
Roads and Streets					
Unallocated Costs					
3210	- Wages and Benefits	1,030,570	883,072	1,007,325	1,037,425
3212	- Equipment	297,840	262,539	306,650	313,600
3211	- Workshop and Yard Operations	118,570	116,520	121,150	123,300
3220	- Labour Recovery	-867,274	-799,621	-938,050	-966,200
3221	- Equipment Recovery	-229,910	-216,359	-249,550	-257,050
3231	Road Maintenance	109,800	44,218	99,870	101,520
3232	Road Construction	59,620	34,650	60,300	60,400
<b>Transportation Services Sub-Total Forward to Page 4</b>		<b>627,766</b>	<b>460,716</b>	<b>522,370</b>	<b>526,250</b>

**BUDGETED EXPENDITURE**

Town of Swan River

For the Year 2022

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Transportation Services Sub-Total Forward from Page 3		627,766	460,716	522,370	526,250
3233	Sidewalks	9,150	5,972	10,450	10,750
3238	Boulevards	6,565	6,337	7,500	7,700
3230	Tree Trimming	20,960	10,725	19,150	19,550
3234	Ditches and Road Drainage	16,650	8,297	18,550	19,050
3235	Storm Sewers	34,130	20,706	22,150	22,700
3236	Street Cleaning	20,280	16,379	20,100	20,650
3237	Snow and Ice Removal	103,940	132,242	153,000	133,850
3240	Bridges	0	0	0	0
3250	Street Lighting	79,500	76,667	76,000	77,500
3260	Traffic Services	32,770	29,922	31,200	31,800
3275	Other Road Transport	0	0	0	0
3290	Airport	64,727	53,364	49,350	49,550
3280	Other Transportation Services	11,875	11,875	7,550	15,450
<b>TOTAL TRANSPORTATION SERVICES - TO PAGE 1</b>		<b>1,028,313</b>	<b>833,203</b>	<b>937,370</b>	<b>934,800</b>
<b>ENVIRONMENTAL HEALTH SERVICES</b>					
Garbage and Waste Collection					
432?	Garbage Collection	347,840	342,022	390,900	398,350
4330	Nuisance Grounds	421,470	359,426	367,000	368,050
Other Environmental Health					
434?	Reduce, Reuse, Recycle	496,928	470,211	514,100	523,800
4350	Environmental Clean-up	0	0	0	0
	Other _____	0	0	0	0
<b>TOTAL ENVIRONMENTAL HEALTH SERVICES - TO PAGE 1</b>		<b>1,266,238</b>	<b>1,171,659</b>	<b>1,272,000</b>	<b>1,290,200</b>
<b>PUBLIC HEALTH AND WELFARE SERVICES</b>					
Public Health					
5110	Health Unit	0	0	0	0
5160	Cemeteries	74,765	51,222	74,650	76,500
5186	Other: Cemetery Perpetual Care Fund	7,700	3,808	7,700	7,700
	_____	0	0	0	0
Medical Care					
5370	Medical Officer	64,224	64,224	64,224	64,224
5260	Other: Grants to Medical Organizations	0	0	0	0
Hospital Care					
	Hospital Care	0	0	0	0
	Other _____	0	0	0	0
Social Assistance					
5410	Employment and Training	0	0	0	0
5420	Social Assistance	43,755	43,755	43,750	43,750
5430	Other: Grants to Social Assistance Organizations	3,000	2,555	3,000	3,000
<b>TOTAL PUBLIC HEALTH &amp; WELFARE SERVICES-TO PAGE 1</b>		<b>193,444</b>	<b>165,564</b>	<b>193,324</b>	<b>195,174</b>
<b>REGIONAL PLANNING AND DEVELOPMENT</b>					
6100	Planning and Zoning	7,678	7,478	7,700	7,700
Community Development					
6220	General Land Assembly	0	0	0	0
6230	Urban Renewal	0	0	0	0
6240	Beautification and Land Rehabilitation	3,280	3,047	4,050	4,150
6241	Urban Area Weed Control	12,030	13,445	13,150	13,500
6242	Christmas Lights, Decorations, Flags	9,320	5,648	9,800	9,900
6243	Communities in Bloom	5,900	5,000	5,900	5,900
<b>TOTAL REGIONAL PLANNING AND DEVELOPMENT - TO PAGE 1</b>		<b>38,208</b>	<b>34,618</b>	<b>40,600</b>	<b>41,150</b>

**BUDGETED EXPENDITURE**

Town of Swan River

For the Year 2022

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
<b>RESOURCE CONSERVATION AND INDUSTRIAL DEVELOPMENT</b>					
7100	Natural Resources	0	0	0	0
7120	Agriculture	0	0	0	0
7121	Destruction of Pests	0	0	0	0
7122	Protective Inspections	0	0	0	0
7123	Rural Area Weed Control	0	0	0	0
	Drainage of Land	0	0	0	0
7125	Veterinary Services	7,112	7,112	7,150	7,150
7124	Water Resources and Conservation	13,442	13,442	13,450	13,450
7200-5272	Regional Development	47,330	47,330	0	0
7300	Industrial Development	10,000	10,431	5,000	0
	Other Economic Development	0	0	0	0
7200-5271	Settlement and Immigration Services	4,500	4,000	4,000	4,000
7200-5261	Assistance for Housing and Commercial/Industrial Development	40,000	9,100	40,000	40,000
7410	Tourism	10,160	9,754	11,000	11,000
7420	Public Receptions	800	962	4,200	4,250
7700-5273	Town Promotion	0	0	2,500	2,500
		0	0	0	0
<b>TOTAL RESOURCE CONSERVATION &amp; INDUSTRIAL DEVELOPMENT - PG 1</b>		<b>133,344</b>	<b>102,130</b>	<b>87,300</b>	<b>82,350</b>

<b>RECREATION AND CULTURAL SERVICES</b>					
8110	Recreation Commission	0	0	0	0
8120	Community Centers and Halls	161,540	89,618	125,450	126,050
8130	Swimming Pools and Beaches	434,950	339,403	633,750	648,750
8140	Golf Courses	0	0	0	0
8150	Skating Rinks and Arenas	383,754	347,772	441,950	451,100
818?	Parks and Playgrounds	86,991	84,437	107,700	109,650
	Other Recreational Facilities	0	0	0	0
8190	Grants	2,000	888	0	0
8191	Programming	24,670	62,484	55,050	54,850
		0	0	0	0
8240	Museums	4,000	4,015	4,000	4,000
8250	Libraries	94,249	94,249	94,250	94,250
8290	Other Cultural Facilities	1,400	0	1,400	1,400
8280	Canada Day Celebrations	25,500	5,737	6,700	6,600
		0	0	0	0
<b>TOTAL RECREATION &amp; CULTURAL SERVICES - TO PAGE 1</b>		<b>1,219,054</b>	<b>1,028,603</b>	<b>1,470,250</b>	<b>1,496,650</b>

<b>FISCAL SERVICES</b>					
9111	L.U.D. of _____	0	0	0	0
9112	L.U.D. of _____	0	0	0	0
932?	Transfer to Capital - Page 13	214,744	120,798	283,000	120,000
9330	Transfer to Utility - Page 6	0	0	0	0
9410	Debenture Debt Charges - Page 11	674,068	656,519	666,756	666,750
9420	Other Long-term debt charges -- Page 11	0	0	0	0
9430	Tax discount and short-term loan interest	0	1,511	0	0
9440	Other Debt Charges	0	0	0	0
	Other Fiscal Services	0	0	0	0
		0	0	0	0
<b>TOTAL FISCAL SERVICES - TO PAGE 1</b>		<b>888,812</b>	<b>778,828</b>	<b>949,756</b>	<b>786,750</b>

<b>TRANSFERS</b>					
9313-5537	General Reserve	0	0	0	0
	Specific-Purpose Reserves:				
9311-5510	Machinery Replacement	177,800	177,800	177,800	177,800
9311-5511	Road Improvement	0	184,500	61,500	61,500
9311-5512	Tax Stabilization	0	0	262,000	0
9311-5513	Crime Prevention	0	0	50,000	50,000
9313-5532	Fire Truck	40,000	40,000	40,000	40,000
9313-5536	Federal Gas Tax	432,040	441,859	225,800	225,800
9313-5535	Recreation Facilities Major Repairs	40,000	40,000	40,000	40,000
9313-5533	Employee Benefits	5,000	5,000	5,000	5,000
9313-5534	Tables and Chairs	2,000	2,000	2,000	2,000
9313-5538	Landfill Closure	40,000	40,000	20,000	40,000
<b>TOTAL TRANSFERS - TO PAGE 1</b>		<b>736,840</b>	<b>931,159</b>	<b>884,100</b>	<b>642,100</b>

**UTILITY OPERATING FUND  
BUDGETED REVENUE AND EXPENDITURE**

Town of Swan River

For the Year 2022

**REVENUE**

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
0300	Water Consumer Sales	575,000	565,605	575,000	575,000
0305	Sewer Service Charges	590,000	581,085	590,000	590,000
0310	Customer Service Charges	110,000	118,032	118,000	118,000
0320	Discounts, Refunds and Cancellations	-500	68	-500	-500
	Net Consumer Revenue - Sub Total	1,274,500	1,264,790	1,282,500	1,282,500
0330	Penalties	0	940	0	0
0340	Hydrant Rentals	14,365	14,170	14,350	14,350
0350	Installation Service	2,000	1,100	2,000	2,000
0360	Connection Revenue	35,000	13,094	35,000	35,000
0365	Lagoon Dumping Fees	10,000	8,995	10,000	10,000
0370	Provincial Grants	0	0	0	0
0371	Federal Grants	0	0	0	0
0382	Other Revenue	-14,000	-879	1,000	1,000
0390	Transfer from Revenue Fund - Page 5	0	0	0	0
0396	Transfer from Reserves - Utility - Page 13	0	0	0	0
0397	Transfer from Accumulated Surplus	0	0	0	0
	<b>TOTAL REVENUE</b>	<b>1,321,865</b>	<b>1,302,210</b>	<b>1,344,850</b>	<b>1,344,850</b>

**EXPENDITURE**

0400	ADMINISTRATION				
0400	Administration	66,520	53,405	66,250	66,950
0402	Audit	3,000	3,210	3,000	3,000
0403	Memberships and Conventions	10,500	5,354	10,500	10,700
0404	Insurance	5,500	6,737	5,500	5,600
	<b>TOTAL</b>	<b>85,520</b>	<b>68,706</b>	<b>85,250</b>	<b>86,250</b>
0410	WATER SUPPLY				
0411	Administration	45,680	44,657	45,000	45,450
0412	Customer Billings and Collections	13,500	15,624	27,300	27,700
0413	Purification and Treatment	161,970	172,765	170,000	173,650
0414	Water Purchases	0	0	0	0
0415	Service of Supply	17,250	19,746	18,200	18,600
0416	Transmissions and Distribution	108,300	95,707	98,350	99,800
0417	Other Water Supply Costs	16,840	25,527	17,950	18,350
0418	Connections	148,100	126,458	170,800	173,350
	<b>TOTAL</b>	<b>511,640</b>	<b>500,485</b>	<b>547,600</b>	<b>556,900</b>
0420	SEWAGE COLLECTION AND DISPOSAL				
0421	Administration	45,680	44,657	45,000	45,450
0422	Sewage Collection System	12,590	29,629	23,900	24,550
0423	Sewage Lift Station	65,920	64,830	69,800	71,350
0424	Sewage Treatment and Disposal	111,818	58,151	86,450	88,350
0425	Other Sewage Collection and Disposal Costs	0	0	0	0
0426	Connections	0	0	0	0
	<b>TOTAL</b>	<b>236,008</b>	<b>197,267</b>	<b>225,150</b>	<b>229,700</b>
0430	TRANSFER TO CAPITAL - Page 13	0	91	0	0
0450	DEBENTURE DEBT CHARGES - Page 12	283,210	259,019	264,585	264,600
	<b>TRANSFERS</b>				
0470	Deficit Recovery, 2016 - Page 9	0	0	0	0
0441	Transfer to Utility Reserve	155,487	155,487	172,265	157,400
0442	Transfer to Lagoon Improvement Reserve	50,000	50,000	50,000	50,000
	<b>TOTAL</b>	<b>205,487</b>	<b>205,487</b>	<b>222,265</b>	<b>207,400</b>
	<b>TOTAL EXPENDITURE</b>	<b>1,321,865</b>	<b>1,231,055</b>	<b>1,344,850</b>	<b>1,344,850</b>
	<b>NET OPERATING SURPLUS (DEFICIT)</b>	<b>0</b>	<b>71,155</b>	<b>0</b>	<b>0</b>

**CALCULATION OF TAX LEVIES**

Town of Swan River

For the Year 2022

	Assessments				Expenditures			Mill Rate (M/R)	Revenues					
	Taxable	Grazing Lease and/or Converted fees	Grants In Lieu of Taxes	Total	Basic	Allowance Tax Assets	Total		Tax Levy	Otherwise Exempt	Grants In Lieu of Taxes	Grazing lease and / or Converted fees	Total	
<b>Education (Requisition) Taxes:</b>														
Education Support Levy (ESL)	52,113,140		4,232,710	56,345,850	490,965	33	490,998	8.714	454,114		36,804		490,998	
School Division #35	174,739,080		10,308,290	185,047,370	2,359,290	64	2,359,354	12.750	2,227,923		131,431		2,359,354	
<b>Total Education Taxes</b>	<b>226,852,220</b>		<b>14,541,000</b>	<b>241,393,220</b>	<b>2,850,255</b>	<b>97</b>	<b>2,850,352</b>		<b>2,682,037</b>		<b>168,315</b>		<b>2,850,352</b>	

Page 1

	Assessments				Expenditures			Mill Rate Frt/PP	Revenues				
	Taxable	Otherwise Exempt	Grants In Lieu of Taxes	Total	Basic	Allowance Tax Assets	Total		Tax Levy	Otherwise Exempt	Grants In Lieu of Taxes	Other Revenues and Transfers	Total
<b>Municipal Taxes:</b>													
<b>Local Urban Districts</b>													
L.U.D.													
<b>Debenture Debt Charges</b>													
Municipal Office (BL 15/2012)	184,718,880		10,308,290	195,027,170	112,937	179	113,116	0.580	107,137		5,979		113,116
Wellness Centre (BL 08/2010) Mil	184,652,640	39,027,700	9,549,150	233,229,490	259,374	210	259,584	1.113	205,518	43,438	10,628		259,584
Wellness Centre (BL 08/2010) PP					108,948	0	108,948	Per Parcel	88,759	16,247	3,942		108,948
Firefighter Equipment (BL 21/2017)	184,718,880		10,308,290	195,027,170	16,997	165	17,162	0.088	16,255		907		17,162
12th+3rd Paving (BL 1/2019) Frt					5,849	0	5,849	Frontage	4,963	887			5,849
Arena Floor (BL 9/2019)	184,718,880		10,308,290	195,027,170	65,488	41	65,529	0.336	62,066		3,464		65,529
Incident Command (BL 18/2020)	184,718,880		10,308,290	195,027,170	9,935	11	9,946	0.051	9,421		528		9,946
Loader-Backhoe (BL 19/2020)	184,718,880		10,308,290	195,027,170	20,716	152	20,868	0.107	19,765		1,103		20,868
Pool Repairs (14/2021)	184,718,880		10,308,290	195,027,170	66,511	188	66,699	0.342	63,174		3,525		66,699
<b>Special Assessment Levies</b>													
Municipal Assessment	184,718,880		10,308,290	195,027,170	56,250	113	56,363	0.289	53,384		2,979		56,363
Swan Lake Watershed District	24,822,780		1,020,430	25,843,210	13,442	22	13,464	0.521	12,933		532		13,464
<b>Special Services Levies</b>													
Residential Waste (BL 4/2022)					317,012	0	317,012	Per Parcel	308,228		8,783		317,012
Police Protection (BL 5/2022)	184,652,640	39,027,700	9,549,150	233,229,490	850,000	121	850,121	3.645	673,059	142,258	34,807		850,121
Special services (BL 6/2022)	184,652,640	39,027,700	9,549,150	233,229,490	680,000	97	680,097	2.916	538,447	113,805	27,845		680,097
<b>Deficit Recovery</b>													
General													
Utility													
<b>Reserve Funds</b>													
Machinery replacement (01/1997)	184,718,880		10,308,290	195,027,170	177,800	65	177,865	0.912	168,464		9,401		177,865
Road Improvement (15/2021)	184,718,880		10,308,290	195,027,170	61,500	129	61,629	0.316	58,371		3,257		61,629
Tax Stabilization (08/2022)	184,718,880		10,308,290	195,027,170	262,000	117	262,117	1.344	248,262		13,854		262,117
Crime Prevention (17/2022)	184,718,880		10,308,290	195,027,170	50,000	122	50,122	0.257	47,473		2,649		50,122
Fire truck replacement (05/1997)	184,718,880		10,308,290	195,027,170	40,000	176	40,176	0.208	38,052		2,124		40,176
Employee benefits (09/1993)	184,718,880		10,308,290	195,027,170	5,000	71	5,071	0.026	4,803		268		5,071
Tables and chairs (12/2020)	184,718,880		10,308,290	195,027,170	2,000	145	2,145	0.011	2,032		113		2,145
Recreation facilities (04/2000)	184,718,880		10,308,290	195,027,170	40,000	176	40,176	0.208	38,052		2,124		40,176
Landfill closure (14/2012)	184,718,880		10,308,290	195,027,170	20,000	88	20,088	0.103	19,026		1,062		20,088
<b>General Municipal</b>													
At Large	184,718,880		10,308,290	195,027,170	1,806,217	40,105	1,846,322	9.467	1,748,734		97,589		1,846,322
Business Tax, Fees	5,667,800			5,667,800	81,563		81,563	1.33%	75,382		6,181		81,563
Other Revenue and Transfers					3,295,276		3,295,276				3,295,276		3,295,276
<b>Total Municipal</b>					<b>8,424,816</b>	<b>42,492</b>	<b>8,467,307</b>		<b>4,611,758</b>	<b>316,632</b>	<b>237,461</b>	<b>3,301,457</b>	<b>8,467,307</b>

**Total (Education + Municipal) Taxes**

**11,275,071      42,589      11,317,659**

**7,293,795      316,632      405,775      3,301,457      11,317,659**

\* Added to Total Tax Levy on page 1

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Page 1

Page 1\*

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Page 2

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**SUNDRY REVENUE AND EXPENDITURE ANALYSIS**

Town of Swan River

For the Year 2022

**Part 1 - Grants in Lieu of Taxes**

Government or Agency	Assessment		Mill Rate	Amount	Per Parcel	Total
	Farm/Residential	Other				
Government Services #1080	5,760		35.065	202	63	265
Government Services #1080		988,920	43.779	43,294	170	43,464
Sustainable Dev. (Crown) #1121	320		35.065	11	120	131
Sustainable Dev. (Oper) #1126		243,560	43.779	10,663	96	10,759
Highways & Transport #1150		500,880	43.779	21,928	1,347	23,275
Swan Valley School Div #1160		311,480	43.779	13,636		13,636
Manitoba Public Insurance #1270		289,970	43.779	12,695	34	12,729
Manitoba Housing #1300	6,069,500		35.065	212,827	11,193	224,020
Manitoba Hydro #1770		496,280	43.779	21,727	81	21,808
HMQ (Canada) #2700 Misc.		603,080	43.779	26,402	151	26,553
Centra Gas Manitoba #705		39,400	43.779	1,725	2	1,727
Centra Gas Manitoba Inc.		759,140	36.105	27,409		27,409
				0		0
				0		0
				0		0
				0		0
				0		0
				0		0
				0		0

Total - Pages 1, 8

405,775

**Part 2 - Conditional Transfers and Grants**

Government or Agency	Purpose	Amount
Naturable Resources and Northern Development	Dutch Elm Disease	2,500
Justice	Urban Policing	451,000
Municipal Relations	Hometown Green Team	7,000
Municipal Relations	Recreation Opportunities Program	5,200

Total - Page 2

465,700

**Part 3 - Transfers to Recover Previous Years' Deficit - General Operating Fund**

Original Deficit Amount	Year	Term	Authority	Amount

Total - Page 1

0

**Part 4 - Transfers to Recover Previous Years' Deficit - Utility Operating Fund**

Original Deficit Amount	Year	Term	Authority	Amount

Total - Page 6

0

GENERAL OPERATING FUND - DEBENTURE DEBT CHARGES

Town of Swan River

For the Year 2022

Part 1 - Debenture Debt Charges

Purpose	By-law No.	Maturity (year)	Opening Balance	Principal	Closing Balance	Interest	Total Payment	Frontage /Per Parcel	Other	Net Required by Mill rate	Area to be Levied
Municipal Office	15/2012	2032	981,955	72,284	909,671	40,653	112,937			112,937	At Large
Wellness Centre	08/2016	2035	3,945,129	218,802	3,726,327	149,520	368,322	108,948		259,374	Local Improvement
Firefighting Equipment	21/2017	2032	149,909	11,188	138,721	5,809	16,997			16,997	At Large
Paving, Curb & Gutter	01/2019	2033	54,500	3,601	50,899	2,248	5,849	5,849		0	Local Improvement
Arena Floor	02/2020	2024	185,275	59,948	125,327	5,540	65,488			65,488	At Large
Incident Command	18/2020	2025	37,946	9,224	28,722	711	9,935			9,935	At Large
Loader-Backhoe	19/2020	2025	79,121	19,232	59,889	1,484	20,716			20,716	At Large
Pool Repairs	9/2020	2030	540,298	55,165	485,133	11,346	66,511			66,511	At Large
					0		0			0	
					0		0			0	
					0		0			0	
					0		0			0	
					0		0			0	
					0		0			0	
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					0		0			0	
					0		0			0	
					0		0			0	
					0		0			0	
					0		0			0	

5,974,133	449,444	5,524,689	217,311	666,755	114,797	0	551,958
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Part 2 - Summary (by area) - to be carried forward - Page 8

Area to be Levied	Taxable Assessment	Otherwise Exempt Assessment	Grant Assessment	Total Assessment	Total Requirement	Raised By Frt / Parcel	Raised by Other	Raised by Mill Rate
At Large	184,718,880		10,308,290	195,027,170	292,584			292,584
Local Improvement	184,652,640	39,027,700	9,549,150	233,229,490	368,322	108,948		259,374
Local Improvement				0	5,849	5,849		0
				0				
					666,755	114,797	0	551,958

**UTILITY OPERATING FUND - DEBENTURE DEBT CHARGES**

Town of Swan River

For the Year 2022

**Part 1 - Debenture Debt Charges**

Purpose	By-law No.	Maturity (Year)	Opening Balance	Principal	Closing Balance	Interest	Total Payment	Frontage /Per Parcel	Other	Net Required by Mill rate	Area to be Levied
Ross Lift Upgrade	10/2014	2034	641,772	38,284	603,488	26,505	64,789		64,789	0	Water and Sewer
Heyes Lift Upgrade	7/2016	2035	340,364	18,877	321,487	12,900	31,777		31,777	0	Water and Sewer
6th Ave Lift Upgrade	6/2017	2027	206,075	23,019	183,056	6,574	29,593		29,593	0	Water and Sewer
Well Control Building	1/2020	2039	893,745	36,813	856,932	30,387	67,200		67,200	0	Water and Sewer
Main St W&S Renew	3/2020	2025	271,276	65,828	205,448	5,398	71,226		71,226	0	Water and Sewer
					0		0			0	
					0		0			0	
					0		0			0	
					0		0			0	
					0		0			0	
					0		0			0	
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					0		0			0	
					0		0			0	
					0		0			0	
					0		0			0	
					0		0			0	
					0		0			0	

2,353,232	182,821	2,170,411	81,764	264,585	0	264,585	0
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**Part 2 - Summary (by area) - to be carried forward - Page 8**



Area to be Levied	Taxable Assessment	Otherwise Exempt Assessment	Grant Assessment	Total Assessment
Water and Sewer				0
				0
				0
				0

Total Requirement	Raised By Frt / Parcel	Raised by Other	Raised by Mill Rate
264,585		264,585	0
			0
			0
264,585	0	264,585	0



**FIVE YEAR CAPITAL EXPENDITURE PROGRAM  
Town of Swan River**

PURPOSE	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)						SOURCE OF FUNDS			
	2023	2024	2025	2026	2027	Total	Operating	Reserves	Borrowing	Other
Firefighting equipment		17,500	18,000	18,500	19,000	73,000	73,000			
Firefighting vehicles	900,000			50,000		950,000	50,000		900,000	
						0				
Roads and streets construction	250,000	385,000	200,000	200,000	210,000	1,245,000		1,070,000		175,000
Storm sewers, ditches & drainage	280,000					280,000		140,000		140,000
Transportation services equipment	150,000	178,000	200,000	150,000	150,000	828,000		828,000		
Sidewalk construction		25,000	50,000		25,000	100,000		100,000		
						0				
Landfill expansion			660,000			660,000			660,000	
Landfill mechanical building					190,000	190,000	190,000			
Residential solid waste carts						0				
Cemetery columbarium	250,000					250,000			250,000	
						0				
Playground equipment	120,000		150,000			270,000	270,000			
Pool light fixtures replacement		25,000				25,000		25,000		
Centennial Arena renovation	4,600,000					4,600,000			4,600,000	
						0				
Water and sewer lines renewal	300,000	150,000	450,000	300,000	150,000	1,350,000		300,000	1,050,000	
Well site outlet and inspection	180,000					180,000		180,000		
Water distribution line swabbing		45,000		55,000		100,000	100,000			
Water Plant ultraviolet replacement	100,000					100,000		50,000		50,000
						0				
Lift station pump replacement			65,000			65,000	65,000			
Lagoon design and construction	70,000	7,000,000				7,070,000		35,000	2,100,000	4,935,000
Sewage collection pipe lining	85,000		100,000			185,000	85,000	100,000		
<b>TOTAL</b>	<b>7,285,000</b>	<b>7,825,500</b>	<b>1,893,000</b>	<b>773,500</b>	<b>744,000</b>	<b>18,521,000</b>	<b>833,000</b>	<b>2,828,000</b>	<b>9,560,000</b>	<b>5,300,000</b>
<b>SOURCE OF FUNDS - ANNUAL</b>	<b>TOTAL</b>									
OPERATING	205,000	62,500	233,000	123,500	209,000	833,000				
RESERVES	730,000	663,000	550,000	350,000	535,000	2,828,000				
BORROWING	6,050,000	2,100,000	1,110,000	300,000		9,560,000				
OTHER	300,000	5,000,000				5,300,000				
<b>TOTAL</b>	<b>7,285,000</b>	<b>7,825,500</b>	<b>1,893,000</b>	<b>773,500</b>	<b>744,000</b>	<b>18,521,000</b>				

Departmental Use Only	<p align="center">Adopted by Resolution of Council</p> <p align="center"><u>April 26</u> 2022</p> <p align="right">             (Head of Council)         </p> <p align="right">             (Chief Administrative Officer)         </p>
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